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## MNC-I 08-01 BACKBRIEF AGENDA

- OE Assessment (G2)
- MND-C Mission and Commander's Intent (CG)
- Protecting the Population (G3)
- Defeating AQI and Extremists (G3)
- Facilitating Reconciliation (REC)
- Developing ISF Capacity (ISF)
- Transferring Security Responsibility (ISF/G3)
- Assisting Efforts to Improve Civil and Governmental Capacity (ECOORD)
- Information Operations (G7)

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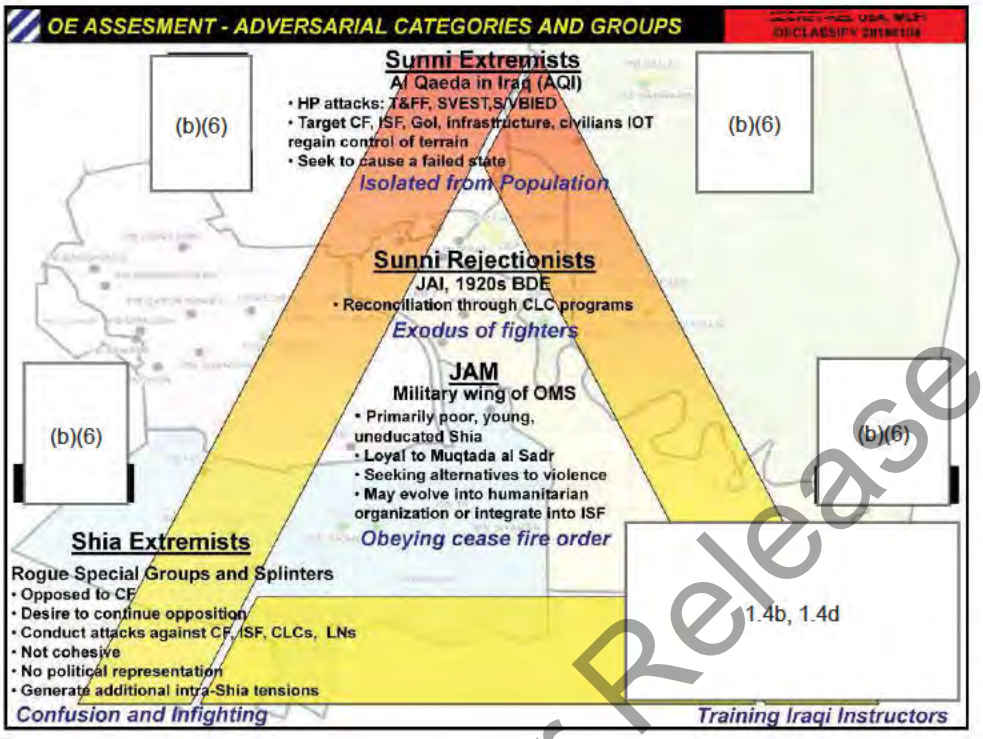


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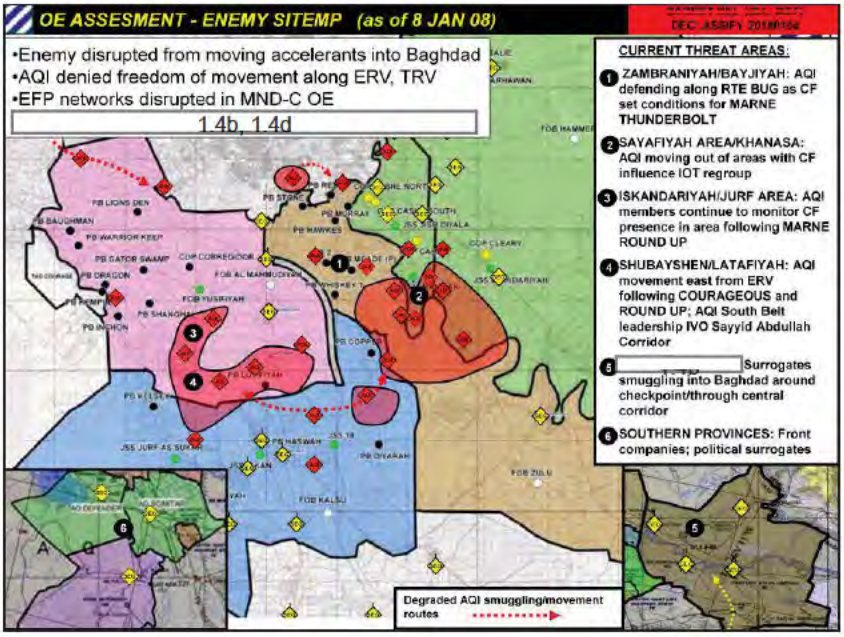


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(b)(6)

G2 Script

**Not too far off. I moved one AQI right onto our boundary with 2/3 and the other AQI you had in ANZIO a little NW. You are right with AQI in Chacka 2 (NE of Iskandaria) but the element in Muehla (south of Iskandaria) is pretty small. No harm in leaving it there. I deleted one of the two AQI icons you had west of Iskandaria. There are probably a few losers still out by Khidr and running around Jurf as Shakur, but for the most part there's one platoon size element between Fish Farm five (right where your #2 dot is) and ASR JACKSON. They run back and forth and we are putting something together to hit all their reported locations simulataneously.**

I will be followed by MARNE 3 who will brief the mission.

**For SE, you are right across our whole AO but you can probably beef up the size of the element in Iskandaria back to BN. You know they've got to reconstitute. I have to say this though – the SE in AO VANGUARD proper have not been targeting us. We stirred it up a little by going after Bahlud this last week, and there could be repercussions, but right now they are all laying low. I don't think we've had a casualty attributed to SE yet.**

**You might want to talk to 2/3 – we have it from ODA that they've got SE in Suwahra, the town right on the edge of the map in their area. We're looking at that because we expect to get that battlespace down the road.**

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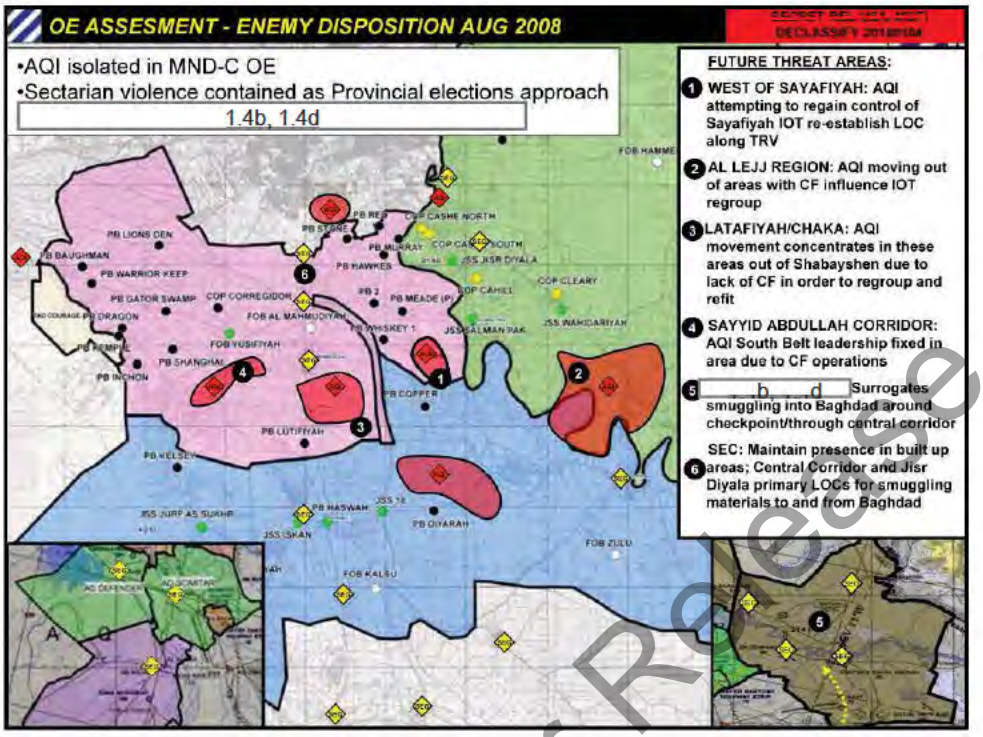


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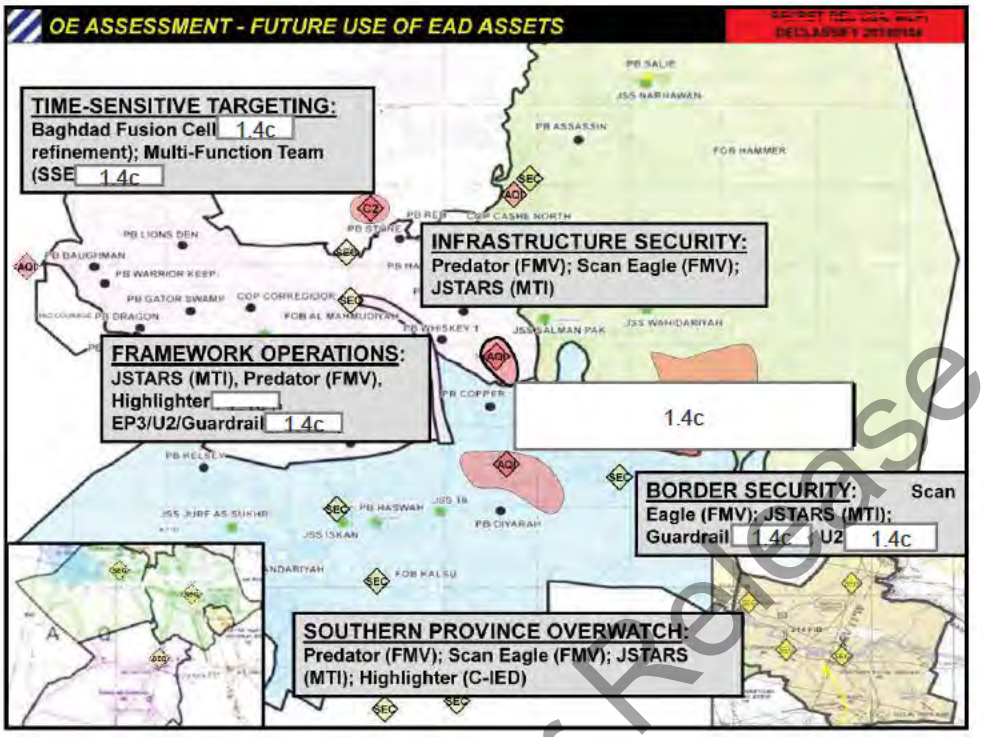


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MND-C CONDUCTS FULL-SPECTRUM OPERATIONS NLT 01 JAN 08 TO ***INTERDICT*** ACCELERANTS INTO BAGHDAD, ***DEFEAT*** SECTARIAN VIOLENCE, ***SECURE*** THE POPULATION AND ***INCREASE*** THE CAPACITY OF IRAQI SECURITY FORCES, PROVINCIAL GOVERNMENTS AND ECONOMIC SYSTEMS IN ORDER TO ***CREATE*** THE CONDITIONS FOR LONG-TERM IRAQI SELF-RELIANCE. ON ORDER, MND-C ***TRANSITIONS*** SECURITY OPERATIONS TO IRAQI SECURITY FORCES.

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MND-C CONDUCTS FULL-SPECTRUM OPERATIONS NLT 01 JAN 08 TO INTERDICT ACCELERANTS INTO BAGHDAD, DEFEAT SECTARIAN VIOLENCE, SECURE THE POPULATION AND INCREASE THE CAPACITY OF IRAQI SECURITY FORCES, PROVINCIAL GOVERNMENTS AND ECONOMIC SYSTEMS IN ORDER TO CREATE THE CONDITIONS FOR LONG-TERM IRAQI SELF-RELIANCE. ON ORDER, MND-C TRANSITIONS SECURITY OPERATIONS TO IRAQI SECURITY FORCES.

I WILL BE FOLLOWED BY MARNE 6, WHO WILL COVER THE COMMANDERS INTENT

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## COMMANDER'S INTENT (1 of2)

DECLASSIFY 20150504

- **PURPOSE**: The purpose of MARNE FORTITUDE II is to increase the capacity of the provincial governments and Iraqi Security Forces and create economic growth within the MND-C AOR while maintaining the security gains achieved during the force surge. We will create irreversible momentum that enables a transition of security operations and economic development to the Iraqi people

- **KEY TASKS**:
  - Make safety and security the first priority without being risk averse
  - Continue operations to find MND-C's MISCAP Soldiers and kill or capture those responsible for the attack against our MISCAP Soldiers
  - Continue conducting offensive operations to kill or capture irreconcilable extremists and criminals
  - Develop options for the employment of CLCs that will not join ISF
  - Partner with ISF across the AOR in order to facilitate transition and set conditions for sustainable Iraqi control of the Security line of operation (LOO)
  - Defeat extremists conducting sectarian violence through lethal and non-lethal means
  - Interdict accelerants to Baghdad's sectarian violence in order to sustain the improved security situation
  - Neutralize VBIED, EFP, IDF and sniper networks through lethal and non-lethal means
  - Disrupt sanctuary areas in south and east Baghdad and in north Babil in order to prevent the staging of accelerants

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## COMMANDER'S INTENT (2 of 2)

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- Assist CLCs in achieving a legitimate status with the GoI by becoming members of ISF
- Transition the lead for security operations to ISF as conditions permit in order to put Iraqis in charge of their security.
- Ensure PRT teams are resourced with the right people, skill sets and enablers to accomplish their mission
- Develop a focused operational economic plan and political development plan that identifies and prioritizes major Division-level projects that focus effort across the MND-C AOR
- Operationalize information operations by integrating PAO and IO into all operations in order to ensure that we reach the target audiences with the right message
- Develop the self-sufficient, legitimate local and provincial governments that are linked to the national government IOT improve the population's confidence in the GoI
- Continue the development of Concerned Local Citizen (CLC) initiatives in order to thicken the security lines

•END STATE: MND-C has achieved irreversible momentum by significantly increasing the capacity of governments at the local and provincial level; initiating major reconstruction projects across the AOR and establishing the way forward for continued development; Iraqi Security Forces are in the lead in some areas and newly-formed battalions are partnered with CF to increase their capacity; the local populace sees their government as increasingly capable of providing services, security and economic growth; and CF have transitioned to overwatch in provinces and qadas where security conditions permit

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*(ONCE THE CG IS COMPLETE)*

**THIS IS MARNE 3- NOW I WILL COVER FORCES AVAILABLE**

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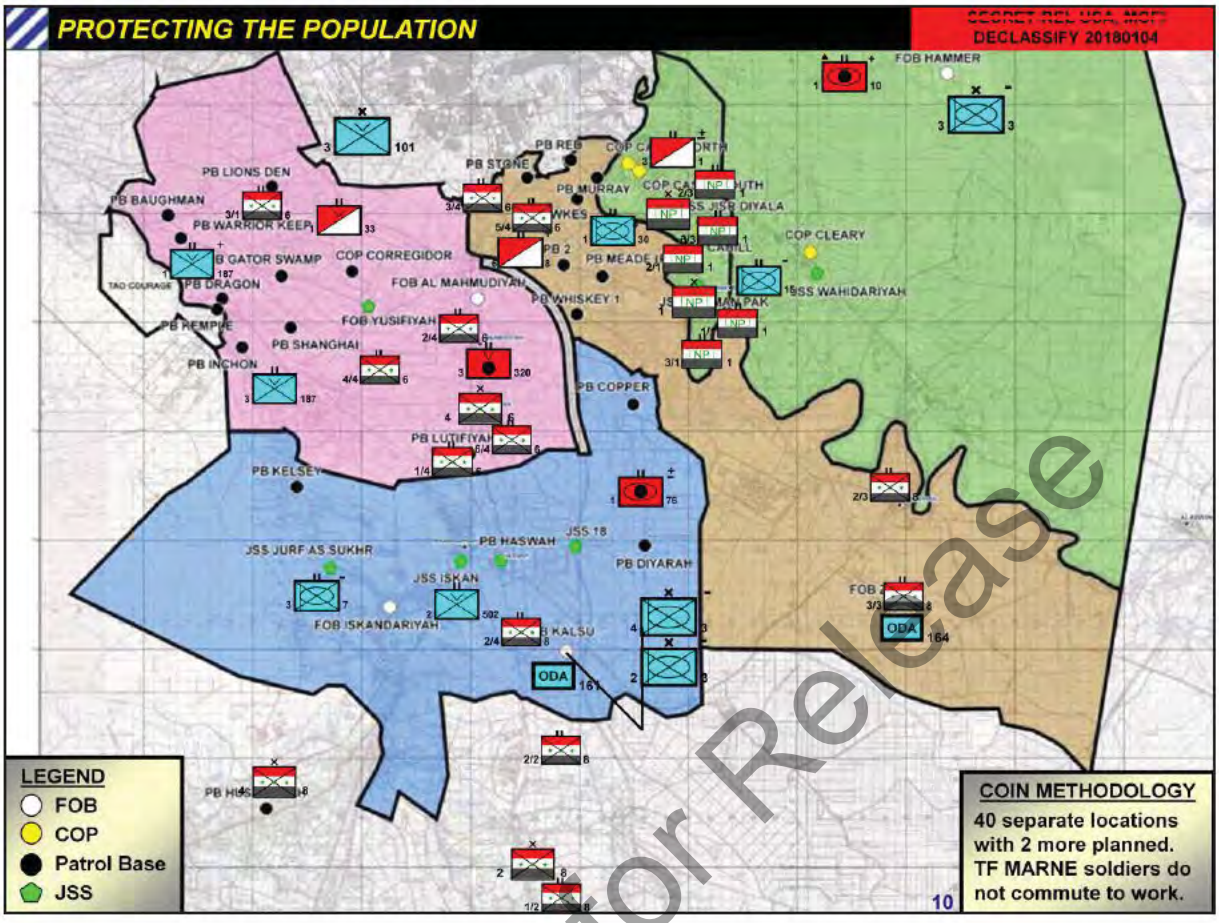


**SLIDE SHOWS CURRENT BCT AND BN OEs FOR BOTH CF AND ISF**

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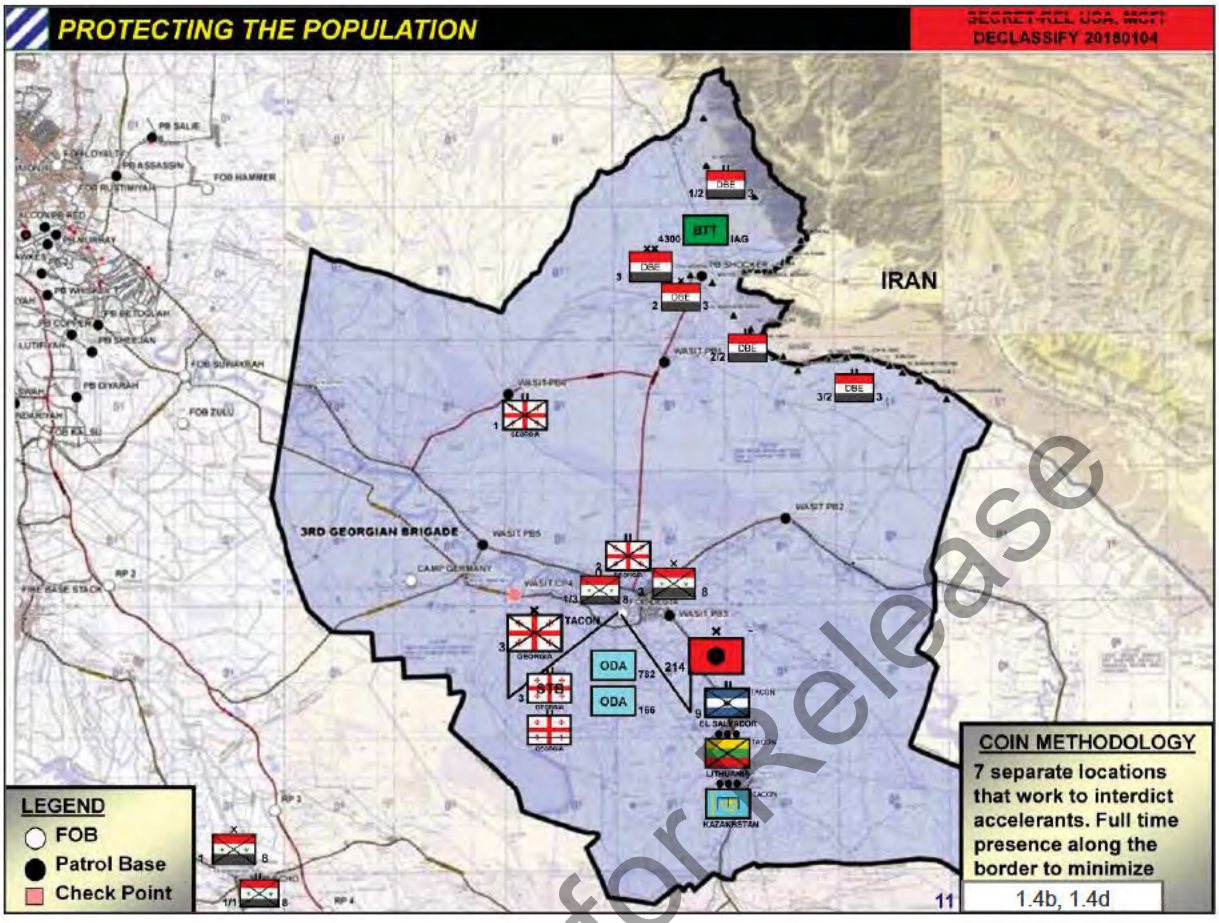


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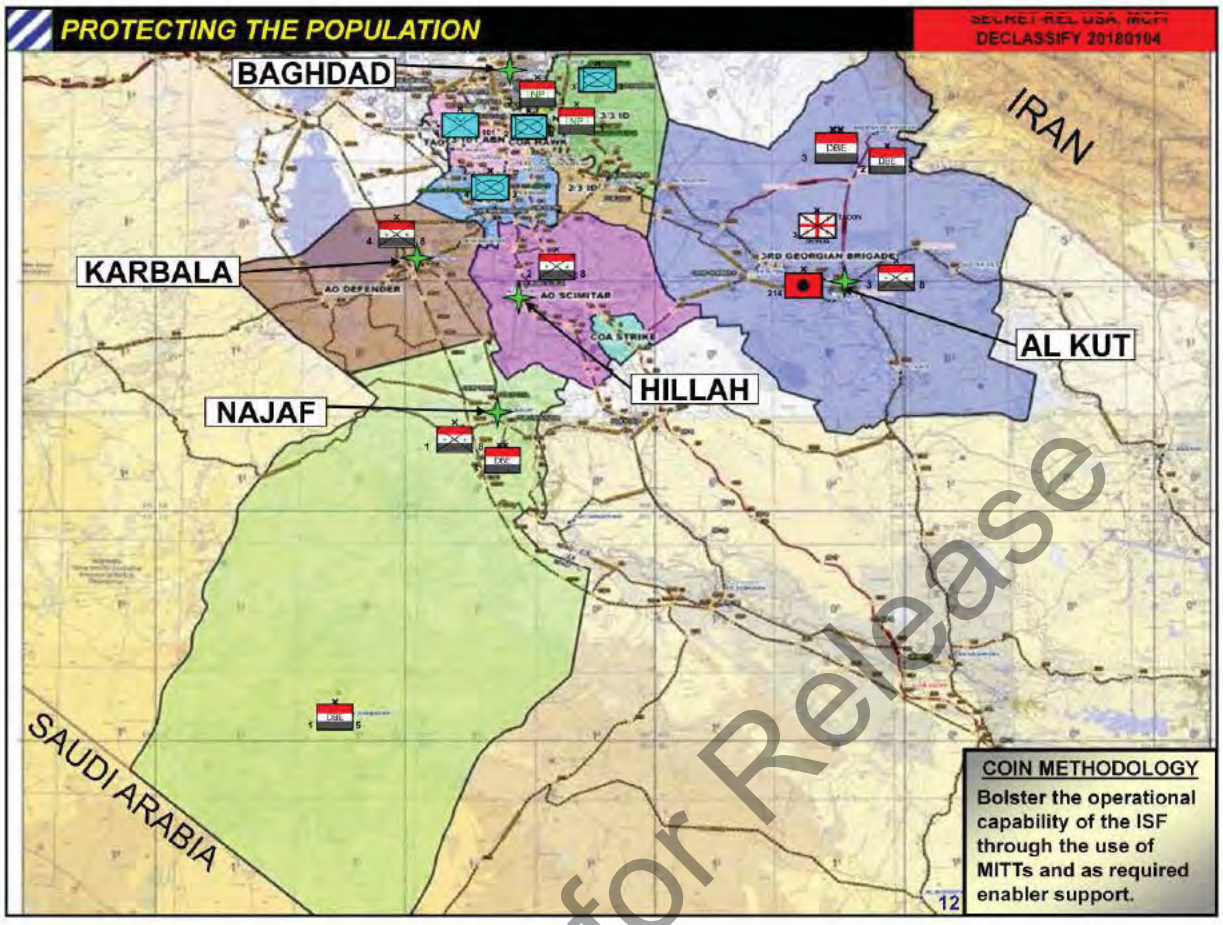


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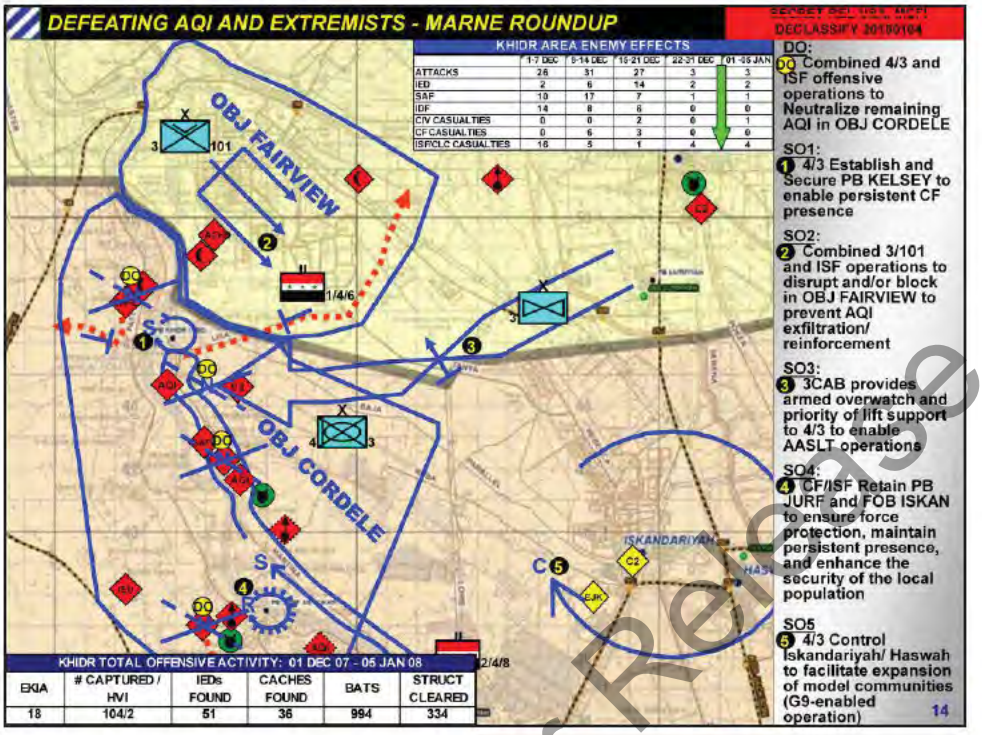


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**I WILL BE FOLLOWED BY MARNE 3, WHO WILL COVER THE MISSION STATEMENT.**

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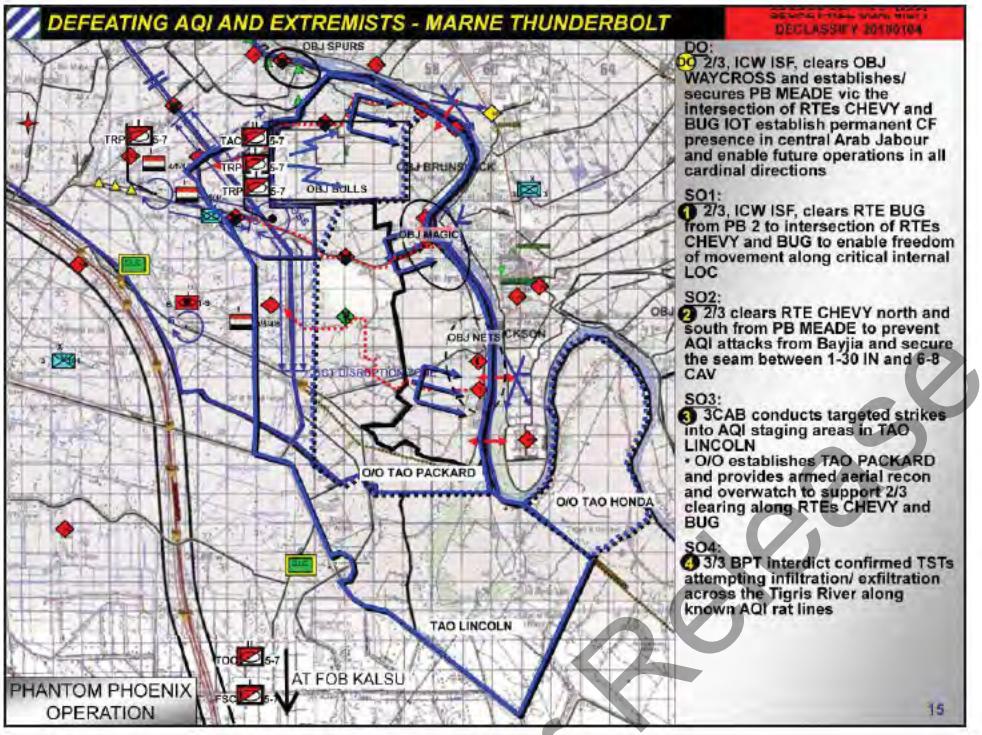


**1-30 IN AND 6-8 CAV COMBAT POWER IS COMMITTED TO SECURING FIXED-SITE LOCATIONS AND LOCs IN NORTHERN ARAB JABOUR AND HAWR RAJAB- UNABLE TO CONTINUE OFFENSIVE OPERATIONS SOUTH**

**WITH 5-7 CAV ALLOCATED FROM MNF-W; 2/3 BCT CLEARS ADWANIYAH AND AL BUSAYEFI TO SET CONDITIONS FOR ESTABLISHING PB MEADE IN VIC OF INTERSECTION OF RTE CHEVY AND RTE BUG IOT ENABLE CLEARING OPERATIONS ALONG RTE CHEVY NORTH AND SOUTH**

**PB MEADE'S LOCATION ALLOWS FOR FUTURE CLEARING OF MASKAR BUNKER COMPLEX AND EVENTUAL CONTROL OF BAYJIA/ OBJ BRUNSWICK.**

**PB MEADE'S LOCATION ALSO ENABLES FREEDOM OF MANEUVER FROM MULTIPLE DIRECTIONS TO AVIOD THE IED THREATS CAUSED BY ONLY MOVING ALONG PREDICTABLE AVENUES OF APPROACH**

**PB MEADE WILL BE IOC O/A 28 FEB 08; FOC O/A 15 MAR 08**

**1-30 IN CONTINUES CCG DRIVE TO ESTABLISH ADDITIONAL CPs AND SHORE UP CONTROL OF OBJ RICHMOND IOT REDUCE THREAT TO PB HAWKES**

**FOB MAHMUDIYAH CONINUES EXPANSION OPERATIONS IN ORDER TO HOUSE 1-17 IN BN IN PREPARATION FOR THEIR RIP AND TOA WITH 5-7 CAV NLT 03 APRIL.**

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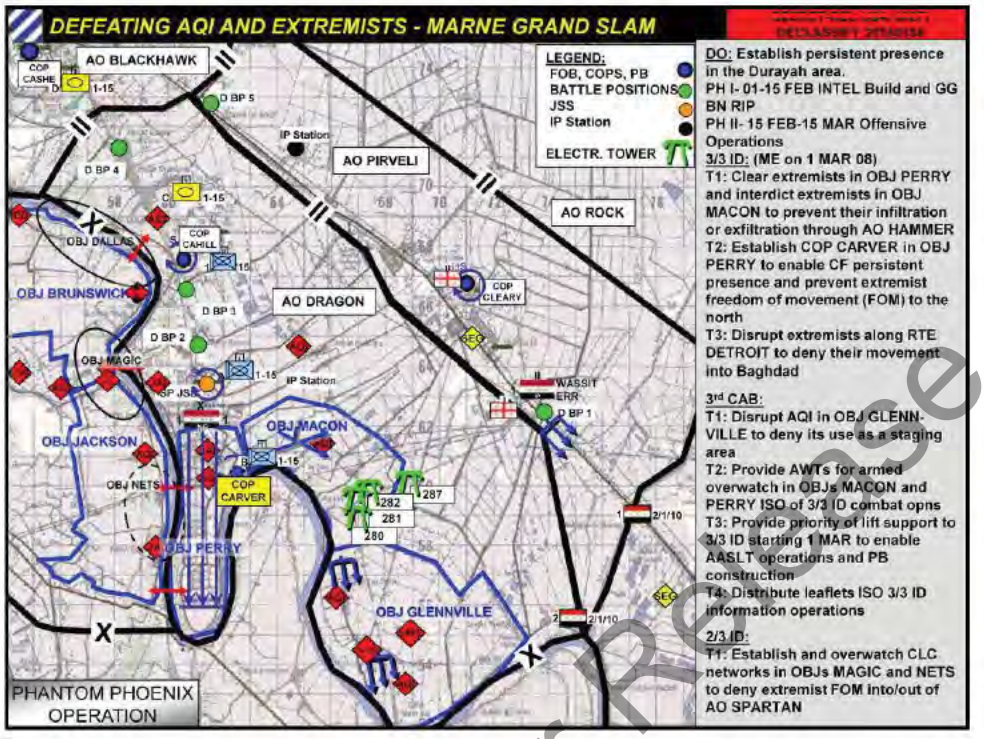


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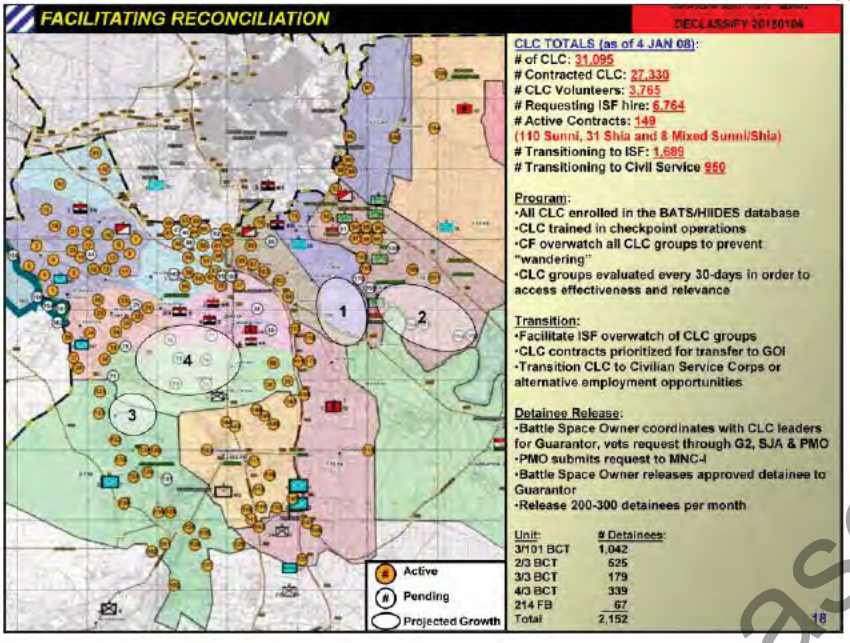


**MND-C will make every effort to transfer Concerned Local Citizens (CLC) into the ISF, other related security jobs, or alternative employment by summer 2008, but NLT October 2008.**

**Priorities for CLC are: 1) Hire CLC into the ISF, 2) Transition of CLC into non-security employment and 3) Transition of security contract to GOI.**

**Transition of CLC will occur in three phases:**

- **Phase I: CLC contracted and work under direct supervision of CF.**
- **Phase II: CLC contracted by CF and work under direct supervision of ISF and/or CF. CF maintain authority and oversight of CERP CIS contract.**
- **Phase III: CLC Work for the ISF or transition to other employment.**

MND-C CLC PROGRAM

- All CLC are biometrically enrolled in the BATS/HIIDES database
- MND-C trains CLC in checkpoint operations such as escalation of force procedures, vehicle/personnel search, first aid and weapons safety
- CF overwatch all CLC groups to prevent "wandering"
- All contracted CLC groups are reviewed every 30-days in order to access their effectiveness and relevance

SUPPORT GOI TRANSITION OF CLC TO ISF OR CIVIL SECTOR

- ISF already working with CLC groups throughout MND-C OE (IA working with CLC during OP Marne Round-Up, NP working with CLC during OP Bawi Sunrise, joint CLC/IA checkpoints in 3/101 OE)
- Transfer overwatch of CLC groups from CF to ISF in areas where ISF has ability to do so (example: 5/4/6 IA Commander (b)(6) with Maderiyah CLC vicinity PB W1)
- Facilitate meetings between CLC leadership and GOI/ISF in order to prepare CLC contracts for transfer to GOI (example: 29 DEC b 6 meeting with b 6 and BG Ali)
- Transition CLC to Civilian Service Corps or alternative employment opportunities (initiatives already underway in Carghoulli Village, Arab Jabour, and Al Haria)

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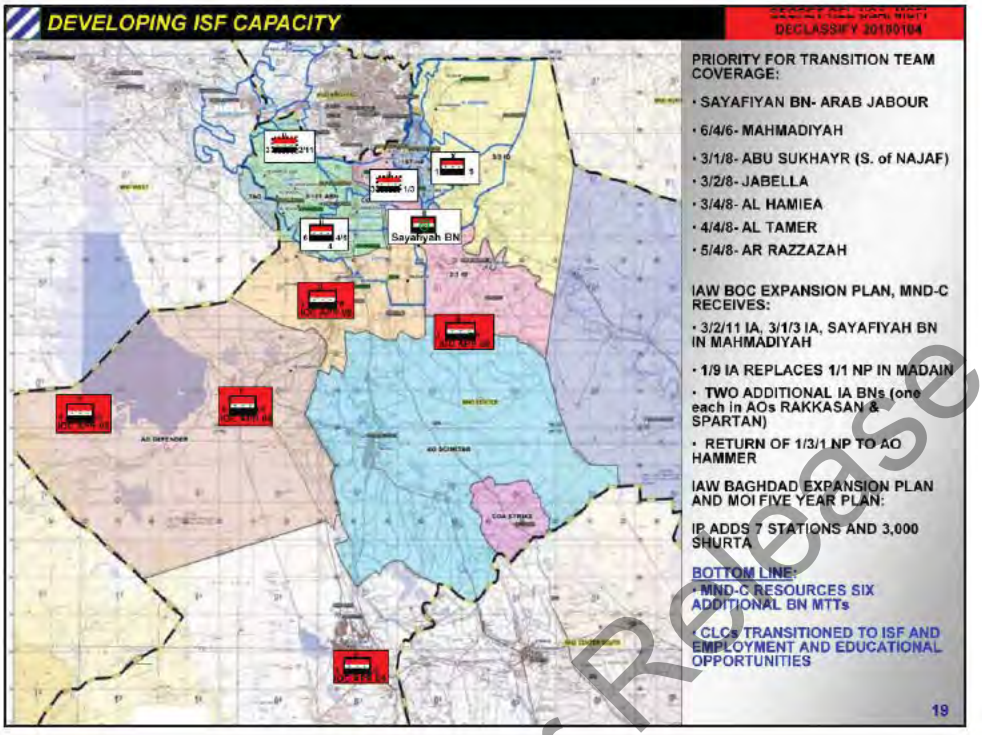


**Rock of the Marne, Sir!**

This is Marne ISF briefing the Concept of Transition for MARNE FORTITUDE II. The goal of the Transition LOO is to increase the ISF capability to assume responsibility for security within the MND-C AOR.

During CY '08 two critical factors impact TF Marne's transition to the Iraqis. First is the force generation and facilitation of five additional IA Battalions. Second is the re-drawing of the Baghdad Operational Command boundaries.

The five IA BNs are 3/1/8 in Najaf, 3/2/8 in Babil, 3rd, 4th, and 5th BNs of 4/8, and 6/4/6 in Mahmadiyah which was formerly 16th SIB. We currently have received activation orders and jundies for all the BNs and are currently passing the jundies through training. The facilities are still lacking. While 3/1/8 IA, in Najaf, will be moving into FOB Endeavor upon completion of training all the other force generation BNs are still without facilities. They are also critically short equipment.

MND-C will continue to partner with the ISF to build their capacity and ability to assume the lead providing security. The ISF logistics system is vital to this effort but is not well developed. MNSTC-I has primary responsibility for improvement of ISF logistics system. MND-C forces must BPT to reinforce ISF with sustainment support, as needed. As ISF forces become more capable of sustaining themselves, they will assume responsibility for more of the OE and subsequently provide indigenous security forces capable of supporting the development of other GoI capacity building initiatives.

The BOC expansion plan expand BOC's boundaries to mirror the Baghdad province. The BOC is currently engaged in COA development for how it will cover its new battlespace. We expect the BOC expansion to be complete by DEC 08 with northern Baghdad in Tarmiyah, then southern Baghdad in Arab Jabour, followed by Madain.

BCTs facilitate ISF log support through established or future transition team

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partnerships with ISF units across the MND-C OE. Both externally-resourced and out-of-hide Transition Teams will provide critical mentorship and support to force generation changes and fostering logistics capability within ISF units. MND-C BCTs will provide vital coaching to their partnered ISF units by helping them develop their logistics planning and forecasting and assisting with coordination with IA Division G4s and IAG who then coordinates directly with the Iraqi Ministry of Defense (MoD) and Ministry of Interior (MoI) to support logistics requirements generated by ISF units.

During the next six months, the ISF will begin to reduce its dependence on outside contracting and regional centers as its logistics capacity grows. Capacity growing includes the introduction of logistical base centers. Based on the MoD's plan, $168 million dollars is approved for the creation of a logistical base for each Division. The plan will replace the GSU/RSU concept. The 6th IA and 8th IA Divisional sites and constructions times are TBD.

I will be followed by _____, who will brief _____.

**OTHER NOTES - NOT BRIEFED**: Risk in this stage is the _____ due to _____.
The _____ must BPT to _____.

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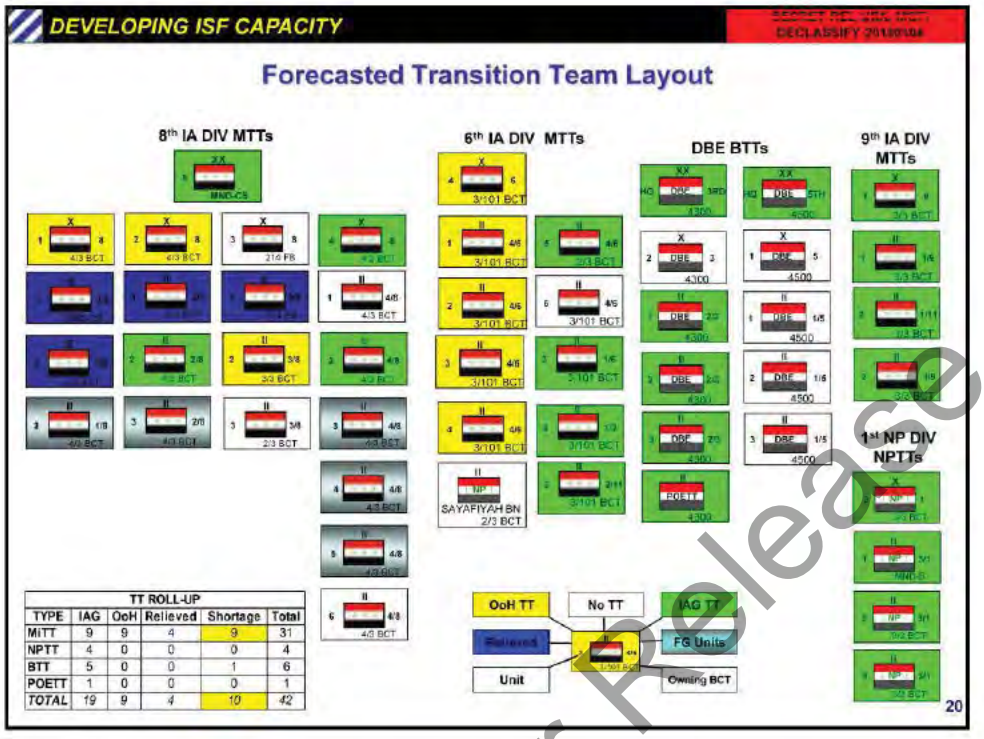


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## DEVELOPING ISF CAPACITY – LEADERSHIP DEVELOPMENT

(b)(3), (b)(6)

(b)(3), (b)(6)

**Commando Course (Mahmudiyah):**
- Based on US Air Assault School, fewer then half typically pass the course. 4/6 IA Commander stated that IA soldiers must not be sectarian, but honor all Iraqis.
- 5 iterations have graduated since April with about 70 each.

**NP Team Leader Training Course (COP Cashe):**
- 17 NP shurta attended class to receive basic soldier training.
- The NP use this as a training opportunity to focus on junior leaders.

**TF MARNE NCO Academy (Kalsu):**
- First class of 60 scheduled to start 15FEB07. Class size will eventually increase to 180.

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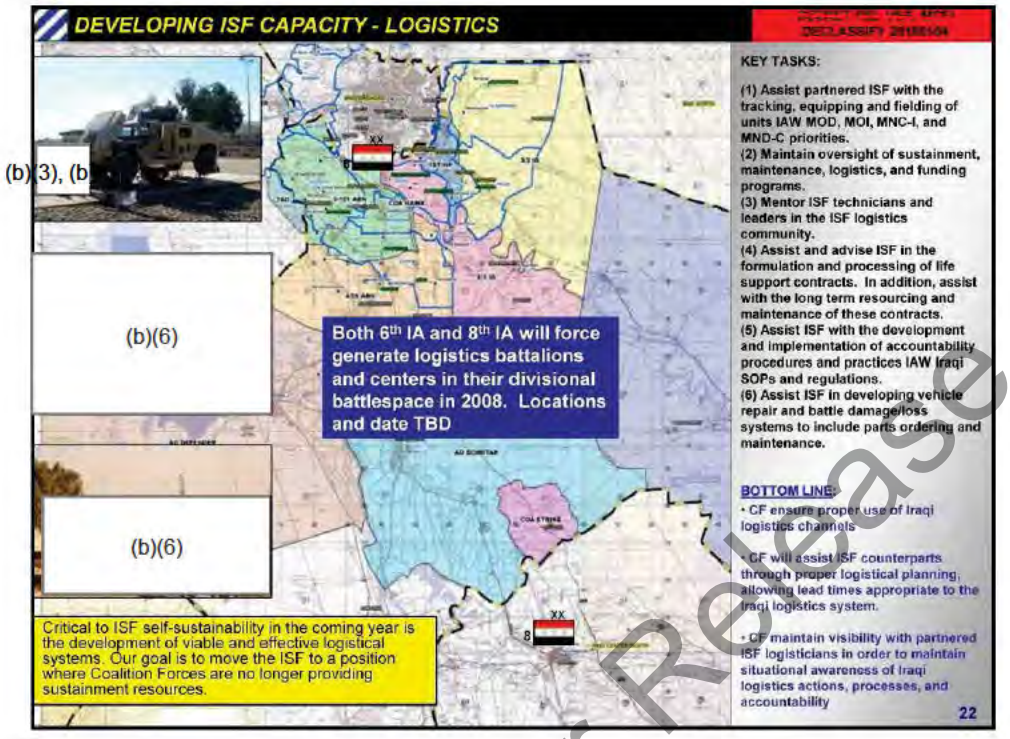


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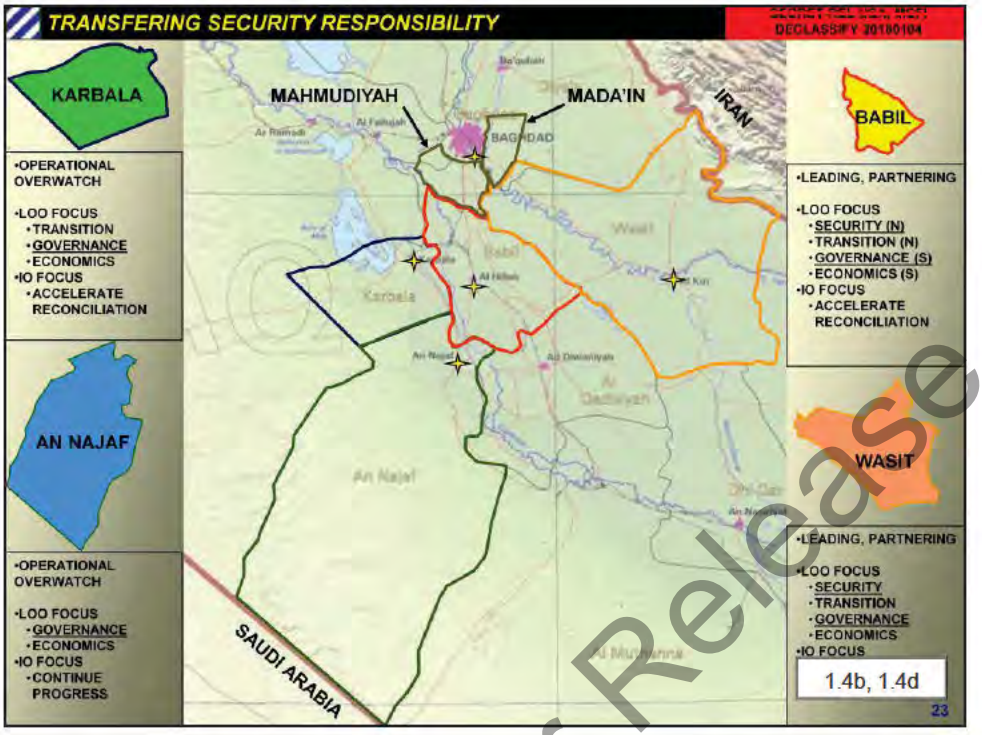


**THIS SLIDE BREAKS DOWN THE DIVISIONS OE BY PROVINCE AND SHOWS THE PRIMARY LOO FOCUS FOR EACH PROVINCE. ALSO INCLUDED ARE BOTH THE MAHMUDIYAH AND MADA'IN QADAS FROM THE BAGHDAD PROVINCE.**

**THE PRIMARY FOCUS FOR THE PROVINCES THAT ARE UNDER PROVINCIAL IRAQI CONTROL IS GOVERNANCE. THIS WILL BE FACILITATED BY THE ESTABLISHMENT OF PRTS IN KARBALA AND NAJAF PROVINCE BY THE 15TH OF FEBRUARY.**

**IN BOTH BABIL THE FOCUS IS STILL MAINLY ON SECURITY, HOWEVER THERE IS A GREATER EMPHASIS BEING PLACED ON ECONOMICS USING THE IIC AS THE PLATFORM FOR ECONOMIC GROWTH IN THE AREA.**

**IN WASIT WE ARE FOCUSED ON SECURITY BUT ARE WORKING TOWARDS DECLARING THE PROVINCE PIC SOMETIME IN THE LATE SPRING.**

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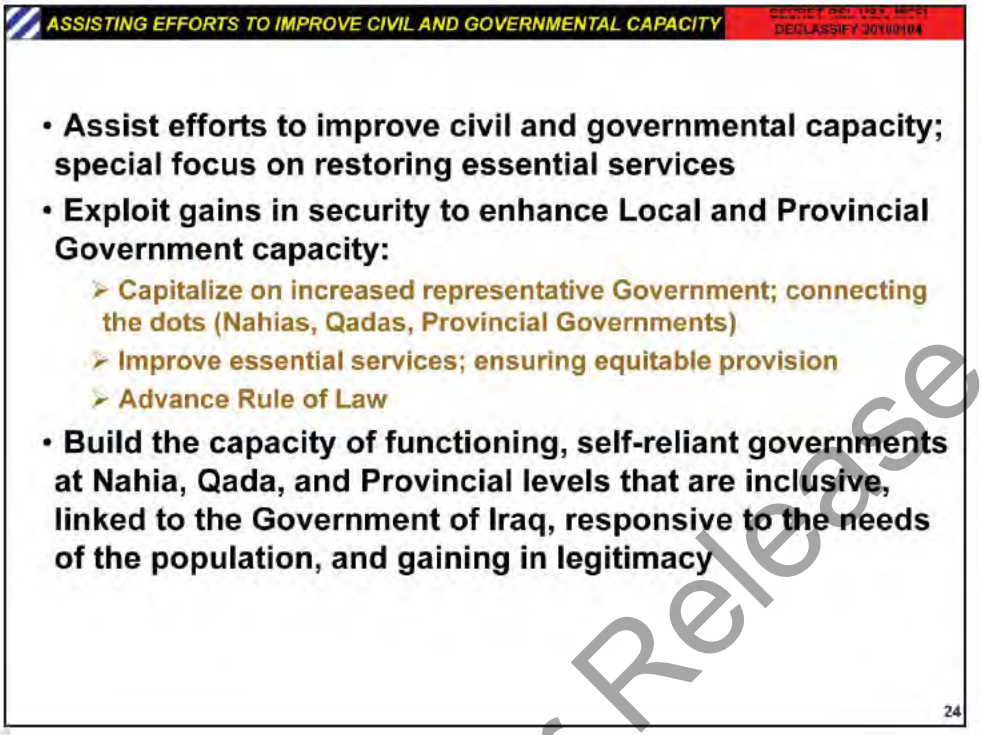


Capacity: 22-judge conference in Hilla; Mada'in with court after15-month qada absence - 244 judges provided training & laptop with Iraqi law database - 5 x Province CPJ roundtable - Opened and improved new Hilla jail

Courts: Renovated MMD, Salman Pak, Mussayib, & Karbala Courthouses; all courts in AO open, staffed, and working

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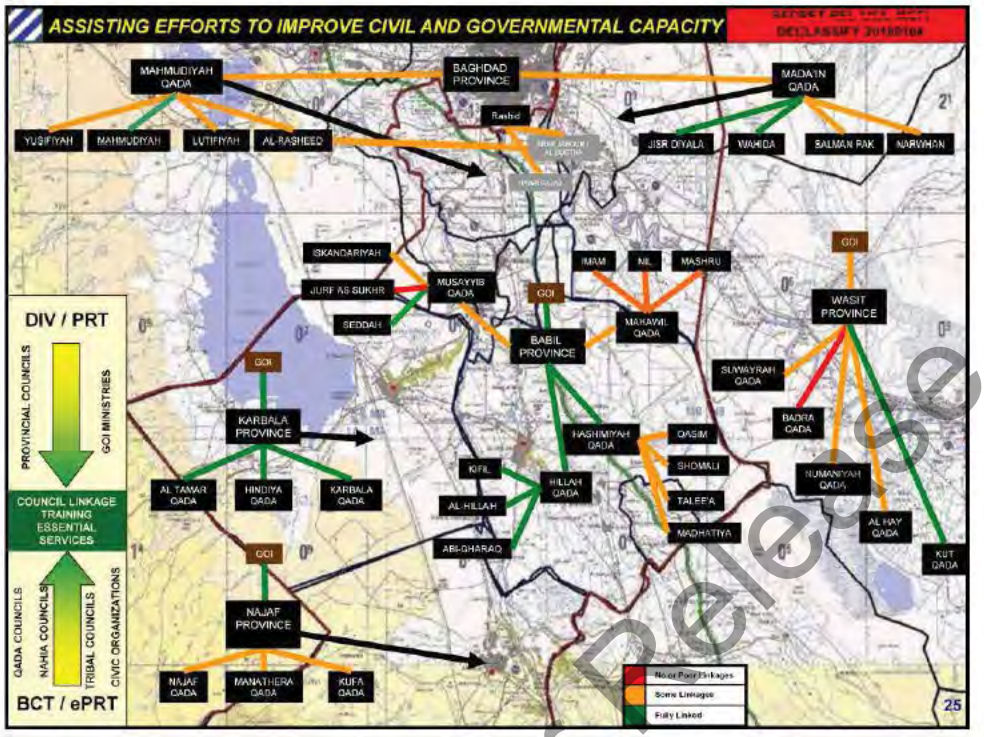


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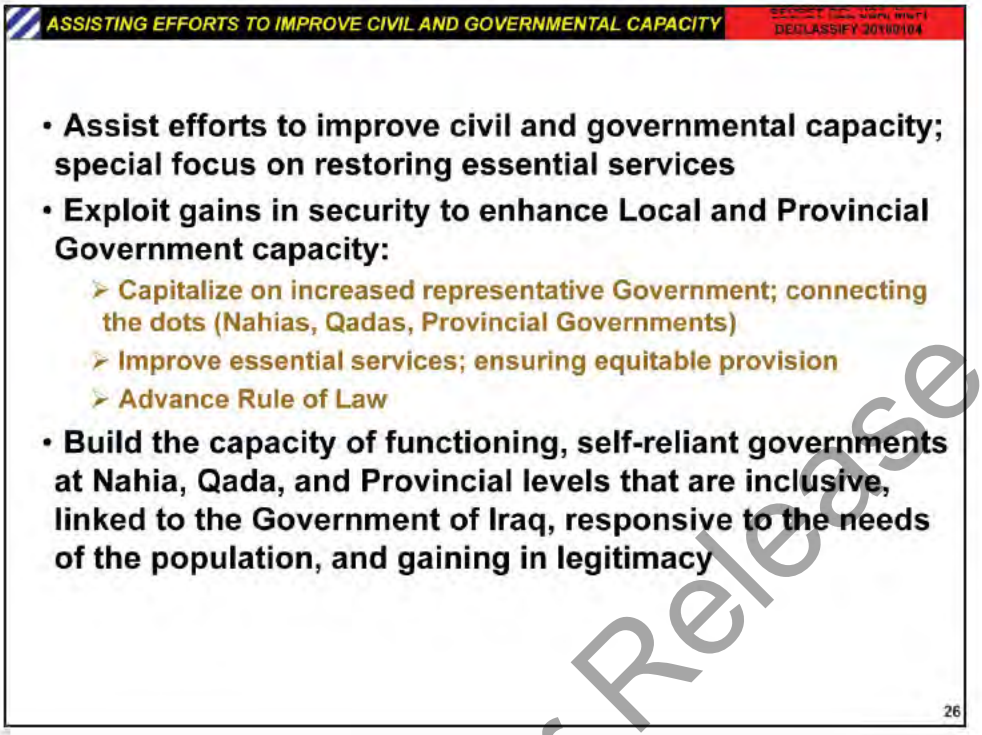


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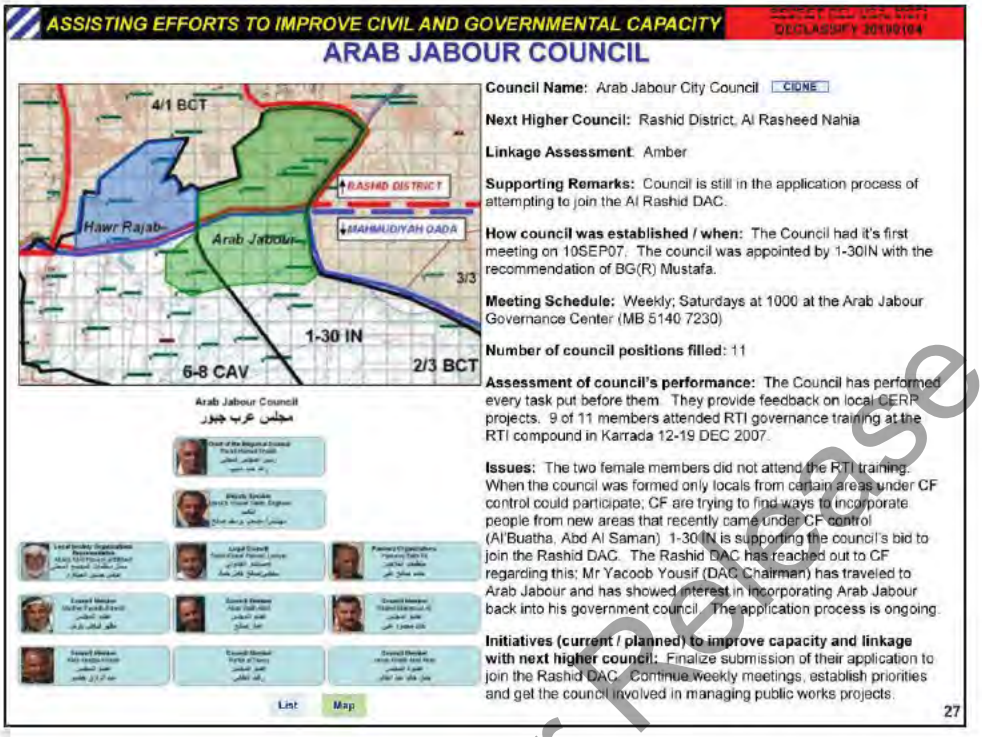


1. Recent developments – BG Mustafa is still influential in his council and coordination w/ the Baghdad Mayor, however, he is not the official representative/leader
2. All Sunni

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ASSISTING EFFORTS TO IMPROVE CIVIL AND GOVERNMENTAL CAPACITY

## MADERIYAH CLINIC

- Maderiyah Clinic is now a functional Medical Clinic that has electricity, clean drinking water, and a local Medical Assistant (MOH employed) on site twice weekly

- The Grand Opening fostered relationships between GOI officials that do not frequent the area as well as demonstrating the commitment from local IA, CLCs, and CFs to work together to ensure security and sustainability

(b)(3), (b)(6)

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## ASSISTING EFFORTS TO IMPROVE CIVIL AND GOVERNMENTAL CAPACITY

- **Building Capacity Through Strengthening Economic Development :**
  - The Economic Line of Operation (LOO) must provide near term, visible growth that facilitates economic opportunities for the Iraqi populace while maintaining the long term strategy of sustainable private sector development

| MNC-I Near-Term Objectives | TF Marne ECON Objectives |
|---|---|
| Secure Commercial Zones | • Create safe market/enterprises (MMD)<br>• Facilitate religious tourism in Najaf & Karbala |
| Promote Industrial Revitalization | • Increase manufacturing capacity in durables & expendables (IIC)<br>• Identify selected enterprises |
| Create Job Opportunities | • Provide training and education<br>• Promote job opportunities (Narhwan)<br>• Promote "Buy Iraqi First" program |
| Increase Agriculture Capacity | • Develop agricultural initiatives to improve outputs (Irrigation) |

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## ISKANDAYIYAH INDUSTRIAL COMPLEX

- Description: Economic Development Zone
- Current operations: 15-18% capacity
- Current employees: 1,700
- Potential Employees: 5,300 +
- SCAI could produce 25 fuel trucks for the Narhwan Brick Factory
- SCAI has sold 10 buses to the Basra Oil Company
- SCMI is assembling tractors
- SCAI and SCMI are producing 83 dump trucks for Baghdad Amanat

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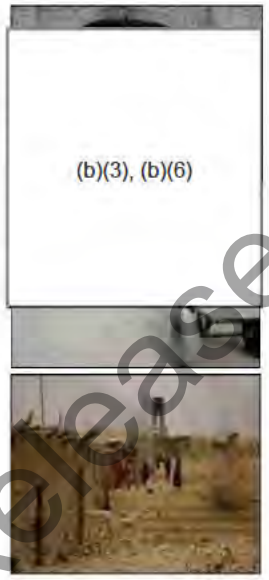
## NARHWAN BRICK FACTORY

- Description: 100-150 individually owned kilns
- Current operations at 25-27% capacity
- Current employees: 2,500
- Potential employees: 6000 (April 08)
- The entire community (10,000) could be supported by the brick factory complex
- Heavy fuel Oil (HFO) fires the kilns
- Current requirement: Five to seven trucks (32 meter tons each) daily
- Future requirement: 25 trucks (80% capacity)



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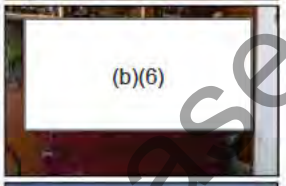
## VOCATIONAL TECHNICAL (VOTECH)

- VOTECH centers provide training and education for future employment
- Iskandariyah (May 08), Najaf & Al Kut (March 08)
- Instruction in electrical, electronics, HVAC, auto mechanics, computers, welding, plumbing, carpentry, English, & sewing
- Growing student capacity
  - Currently 258 students
  - Projected capacity 1425 students per quarter
- Total of 9.6 Million in CERP



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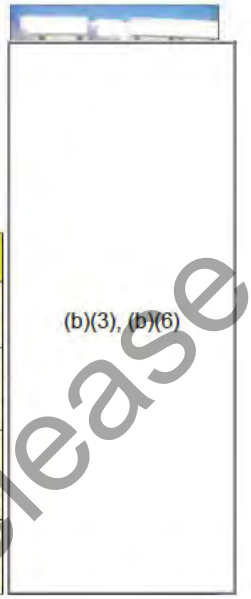
## ASSISTING EFFORTS TO IMPROVE CIVIL AND GOVERNMENTAL CAPACITY

- ROL Supporting Initiatives:
  - **Capacity:** Increasing judicial coordination, training and equipping judges, reinforcing linkages from Qada to Provincial levels, and promoting ISF cooperation and involvement
  - **Courts:** Facilitating return of ROL to the Qadas

| MNC-I Near-Term Objectives | TF Marne ROL Objectives |
|---|---|
| Prosecution of known/identified criminals | • VTCs on FOBs for CF/LN testimony<br>• Conduct 2nd North Babil judges conf. |
| Fair and impartial execution of warrants | • Joint ISF and judicial engagements<br>• Add'l laptops with Iraqi Law database |
| Refurbish selected courthouses and prisons/detention center | • Build new Iskandariyah courthouse<br>• Renovate Al Kut CP courthouse<br>• Facilitate prisons - Karbala and Wasit |
| Secure the judges | • Provide armored vehicles for CPJs<br>• MOI Weapons Cards for judges/PSDs |

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Capacity: 22-judge conference in Hilla; Mada'in with court after15-month qada absence - 244 judges provided training & laptop with Iraqi law database - 5 x Province CPJ roundtable - Opened and improved new Hilla jail

Courts: Renovated MMD, Salman Pak, Mussayib, & Karbala Courthouses; all courts in AO open, staffed, and working

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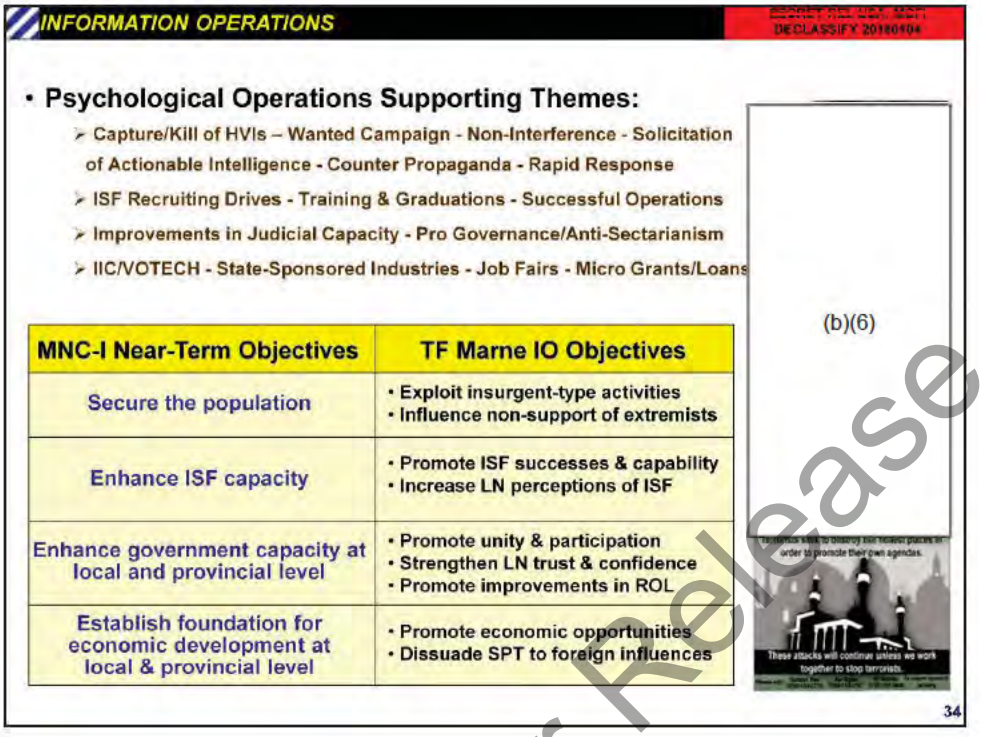


**Capture/Kill of HVIs - Non-Interference - Solicitation of Actionable Intel (Wanted Program POTF News Crawlers, Satellite contracted TV, Radio, print (BN)**

**ENGs for IOTF we are the best customer ISF training and graduation**

**Using ISF as mechanism for PSYOP product dissemination**

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## INFORMATION OPERATIONS

- **Iraqi Media Section - Reinforcing PSYOP Themes:**
  - CLCs coordinating security efforts along routes and checkpoints
  - ISF & CLCs partner to combat extremists and Al Qaeda safe-havens
  - Interviews with leaders from the Nahia through Provincial levels
  - Infrastructure openings (courts, schools, wells, bridges, clinics, markets)

| MNC-I Near-Term Objectives | TF Marne IO Objectives |
|---|---|
| Secure the population | • Highlight CLC activities & improvements in stability/security |
| Enhance ISF capacity | • Highlight events depicting increases in ISF capability & competence<br>• Highlight ISF successes |
| Enhance government capacity at local and provincial level | • Highlight events depicting effectiveness of local and provincial government & judicial officials |
| Establish foundation for economic development at local & provincial level | • Highlight economic opportunities and ongoing developments in community improvement projects |

(b)(3), (b)(6)

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INFORMATION OPERATIONS

## HIGHLIGHT CLC ACTIVITIES

- **IMS Battle Field Circulation (BFC): CLC meeting in Al Karguliyah Village near PB Assassin (3/3)**
  - Weekly meeting of CLC to discuss problems in the area, status of security, and potential expansion of check points
  - Held at the CLC Headquarters with Iraqi National Police and CF participation
  - Al Afak Satellite TV interviewed Mohamed Qais Abbas, leader of CLC
- **BFC highlights CLC participation, cooperation with IP and IA, and improvements in local security and stability throughout Al Karguliyah**

(b)(3), (b)(6)

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INFORMATION OPERATIONS

## HIGHLIGHT GOVERNANCE

- **IMS Battle Field Circulation (BFC): Mada`in Qada Council Meeting (3/3)**
  - Meeting to discuss Mada`in Qada improvements, communication between Qada and Provincial officials, security, and use of CLCs
  - Iraqi Police, Iraqi Army, and local Sheiks, discuss unity of effort and support to improving governance capacity
  - Al Salam and Al Fayhaa TV interviews Al Wahida & Jisr Diyala leaders
- **BFC highlights improvements in governance, communication, and partnership between Qada officials, IP, and IA personnel**

(b)(6)

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INFORMATION OPERATIONS

## HIGHLIGHT ECONOMIC OPPORTUNITIES

- **IMS Battle Field Circulation (BFC): Jurf As Sukr market openings (4/3)**
  - Designated "Model Community"
  - Significant employment and economic activities; food, shops, and services
  - Improved security reduces violence
  - Al Iraqiyah TV interviewed CLC Leader and Mayor Sheikh Sabah and Iraqi Army Platoon Leader
- **BFC highlights improvements in Jurf As Sukr community, return and prosperity of businesses, CLC involvement, and cooperation with Iraqi Army and Coalition Forces**

(b)(6)

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## PROMOTE ISF CAPABILITIES

- **IMS Battle Field Circulation (BFC): 4/6 IA Commando Course Training and Graduations (2/10 MTN & 3/101 ABN)**
  - Iraqi Army underwent training in weapons, explosives identification, Cordon & Search, and Close Quarter Combat
  - Best Soldier obstacle course competition
  - Culminated with graduation ceremony
  - Al Iraqiyah TV interviews BG Ali & others
- **BFCs highlighted ISF confidence, capabilities, and strenuous training standards; strengthening Local National perceptions and bolstering recruitment of potential Soldiers**

(b)(3), (b)(6)

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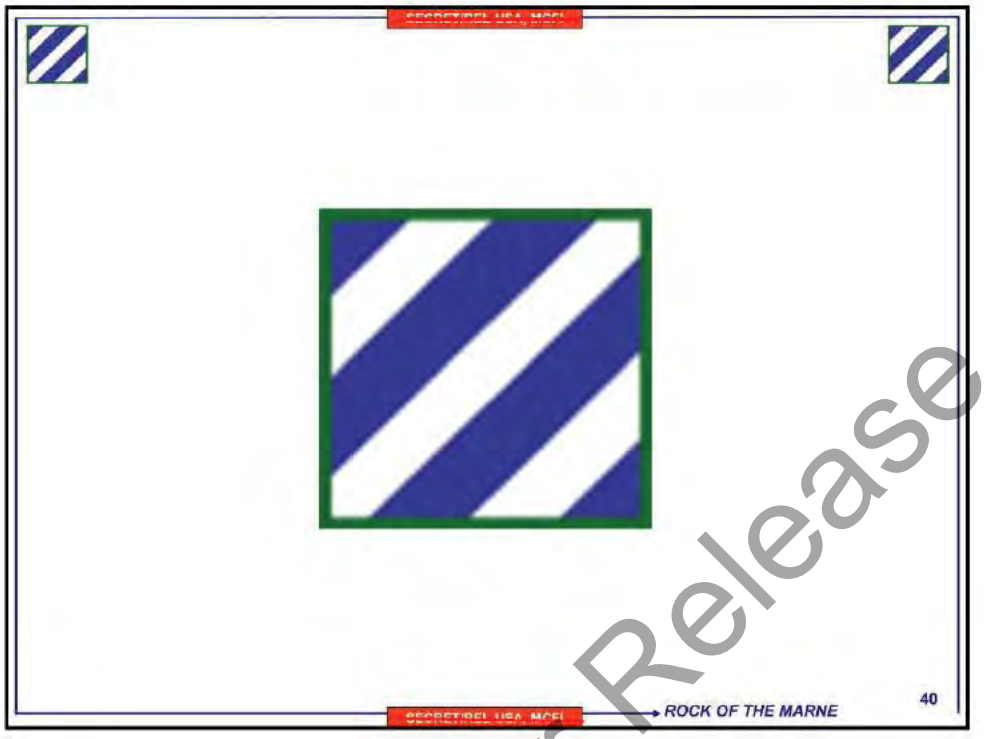


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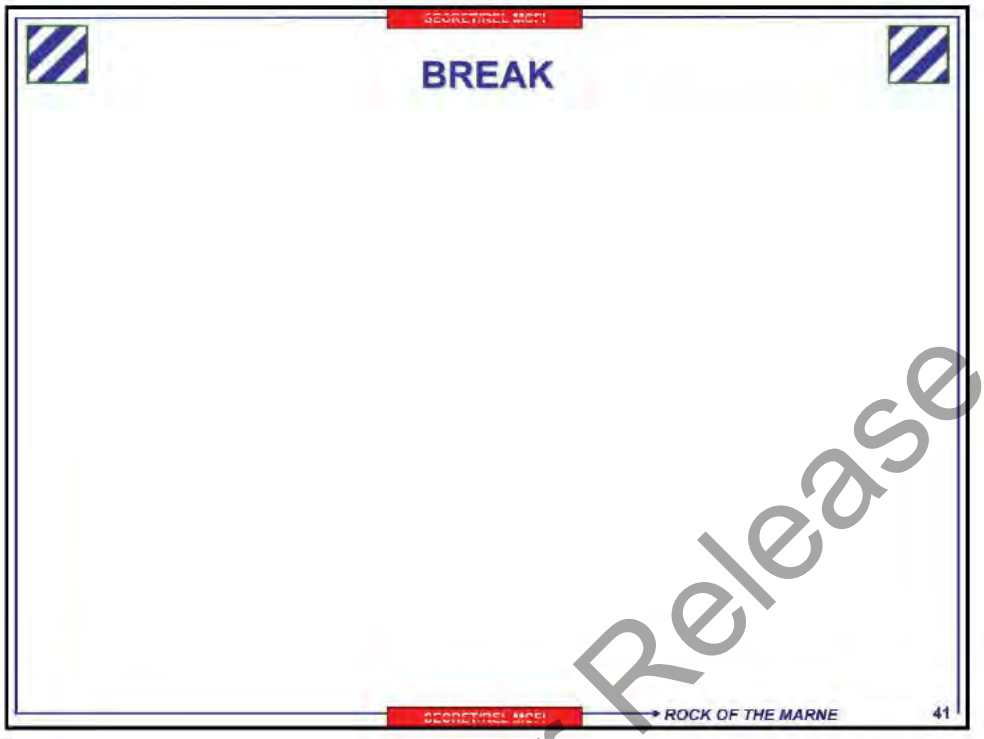


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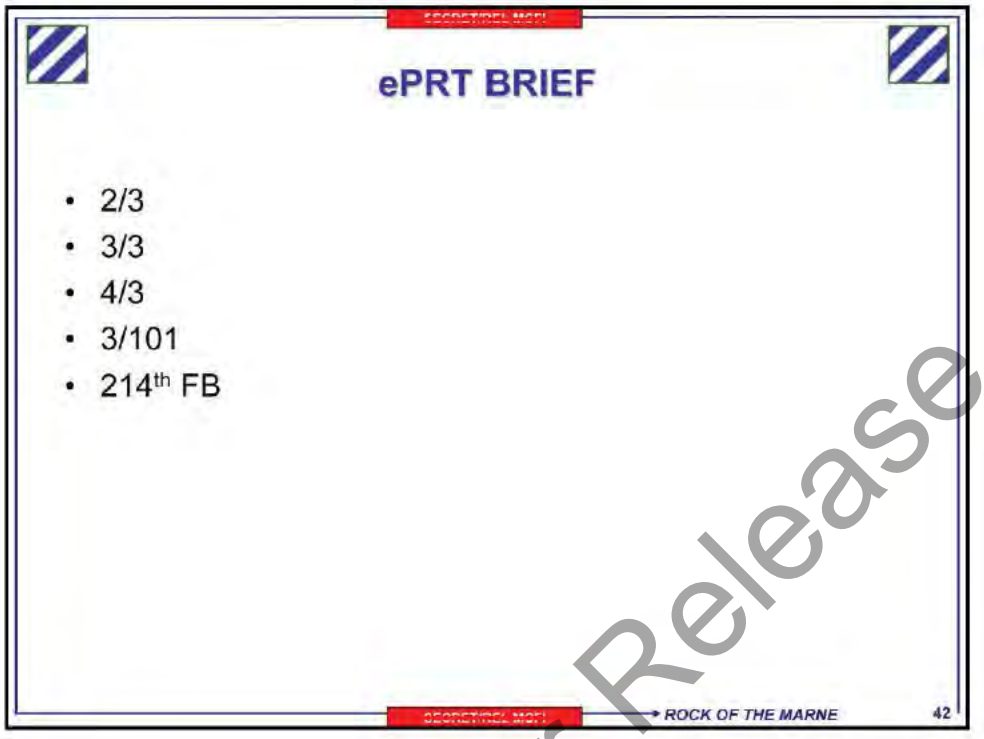


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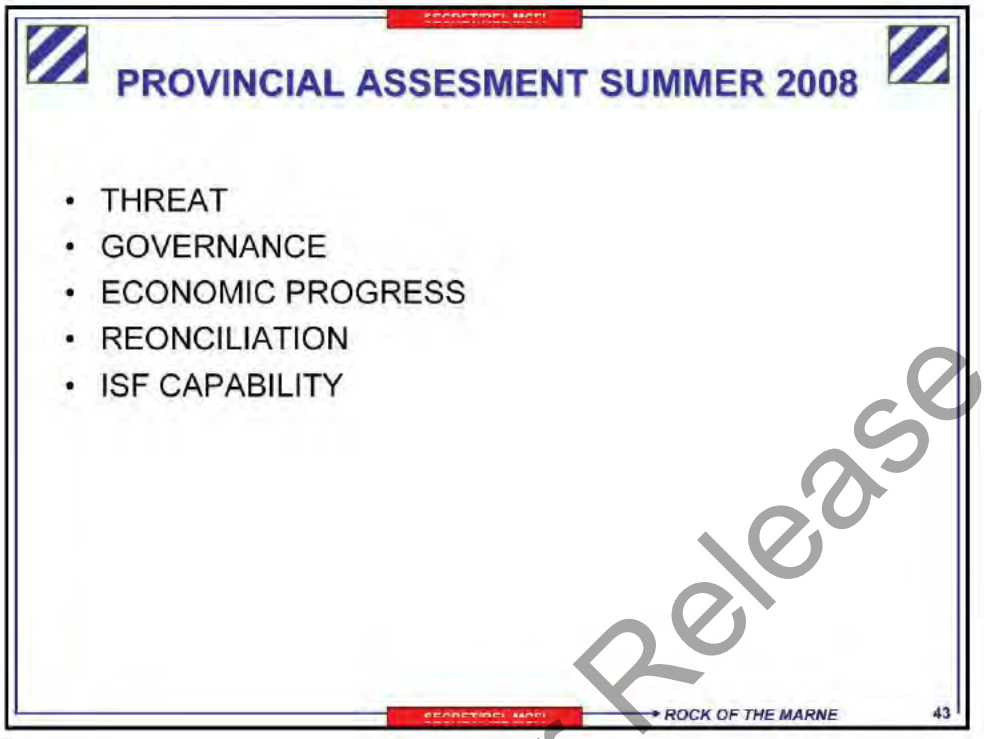


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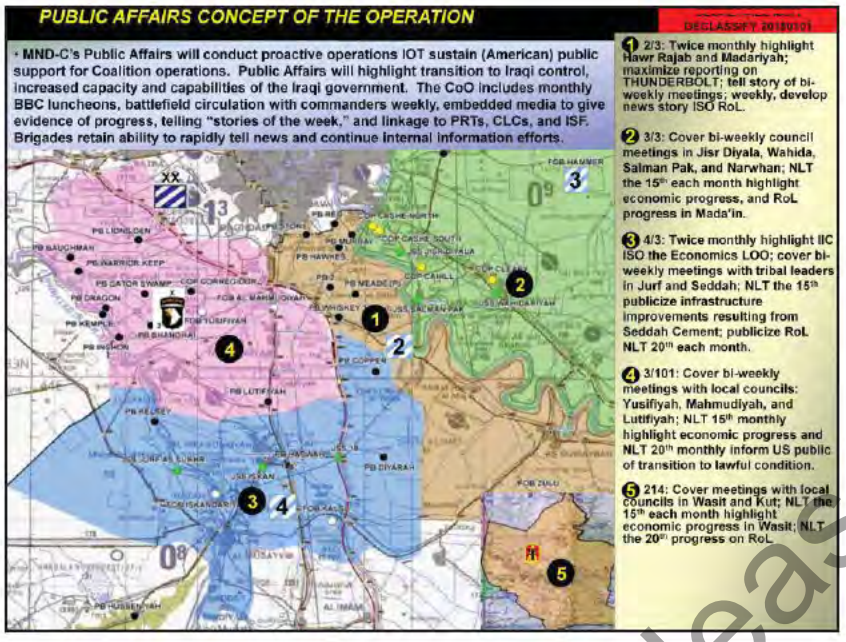


**Rock of the Marne, Sir!**

**Task Force Marne continues to inform Western and U.S. media in order to sustain support of the American public, thereby denying extremist elements a strategic victory. Ideally our message is carried by first hand accounts of embedded media or direct engagements vis-à-vis press conferences and DVIDS interviews. The emphasis of our media engagements will be toward growing capacity and transition. At the same time the division retains a robust command information effort for internal audiences including families of Task Force Marne.**

**I WILL BE FOLLOWED BY MARNE 3 WHO WILL BRIEF COORDINATING INSTRUCTIONS**

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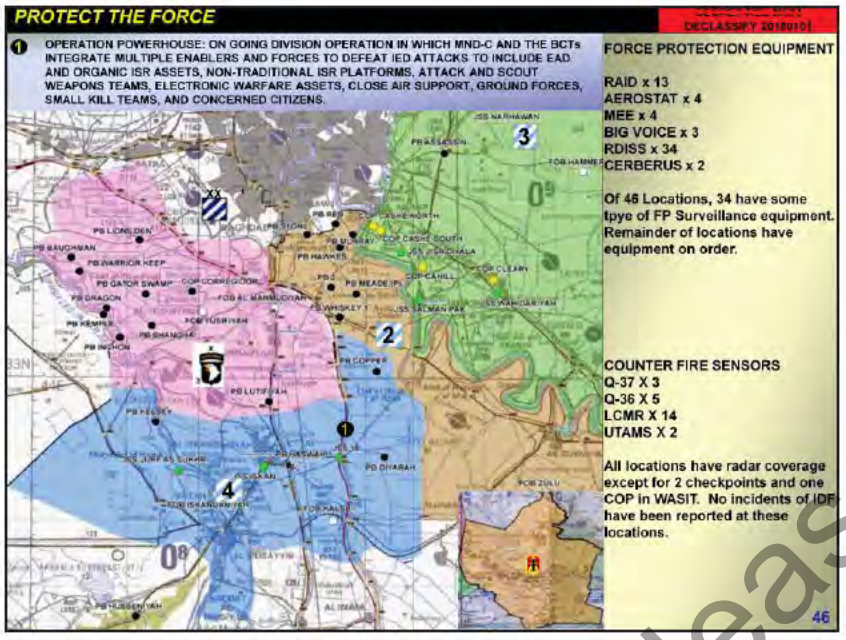


**Sir,**

**Furthering every effort to link businesses which are mutually supportive, HAMMER will engage the Narhwan brick factory and VANGUARD will engage the Seddah Cement Factory order to identify opportunities for these two businesses to support the reconstruction efforts of coalition forces and the GoI.**

**In the agriculture sector, TF MARNE will register agriculture organizations with the Ministry of Agriculture IOT repair the broken linkages to the MoA and the GoI. The Al Rasheed, Kurghulia, and Diyara Ag unions shown here are in limited operation and our efforts to achieve MoA recognition for these organizations will enhance the legitimacy of the GoI and improve support of the agriculture economy in our OE.**

**Also vital to the agriculture sector is the repair or replacement of damaged or aging irrigation systems as well as canal renovation projects. These TF MARNE initiatives will have a long-term impact and open up vast amounts of farmland which currently lack sufficient water resources.**

**Finally, the Iskandariyah, Al Kut and Karbala VOTECHs, among others, offer training and employment opportunities which translate to individual stability for unemployed and underemployed Iraqis. MND-C will transition hundreds of citizens, many of them CLCs, into the VOTECHs in order to provide them the skills necessary to obtain and retain legitimate employment and the chance to peacefully and productively support their families. Ultimately, this will have the cyclic effect of improving the economy and further stabilizing the nation. Working closely with the directors of each VOTECH, MND-C will work to revise the curriculum in order to provide a modernized education for each student who, upon graduation, are better suited to meet the needs of regional employers**

I will be followed by (b)(6) who will brief Communications

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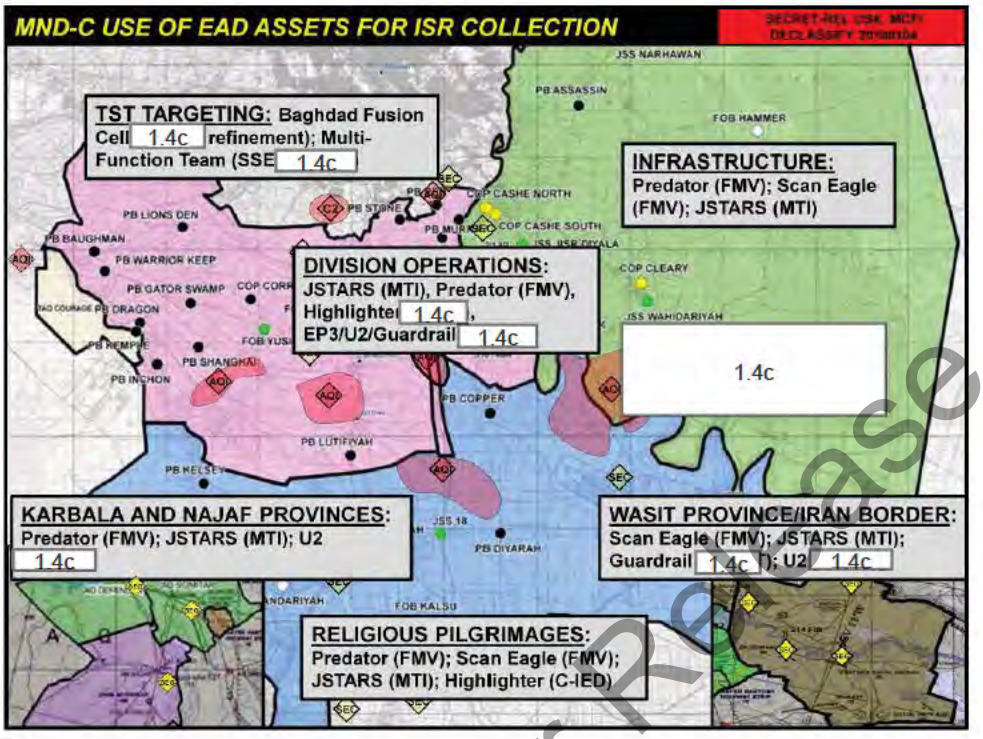


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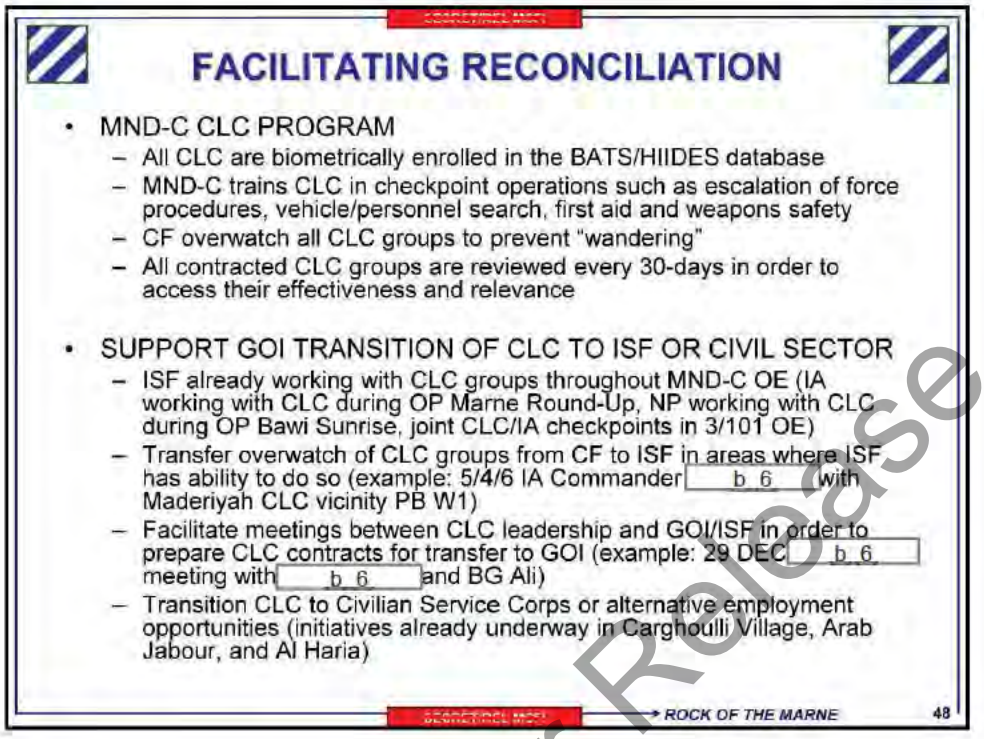


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## DETAINEE RELEASE

- CURRENT BREAKDOWN BY BCT

| BCTS | MND-C DETAINEES | % OF MND-C DETAINEES | RELEASES PER MONTH |
|---|---|---|---|
| 3/101 ABN | 1,042 | 48 | 150 |
| 2/3 BCT | 525 | 24 | 70 |
| 3/3 BCT | 179 | 8 | 25 |
| 4/3 BCT | 339 | 16 | 50 |
| 214 FB | 67 | 3 | 5 |

ROCK OF THE MARNE 50

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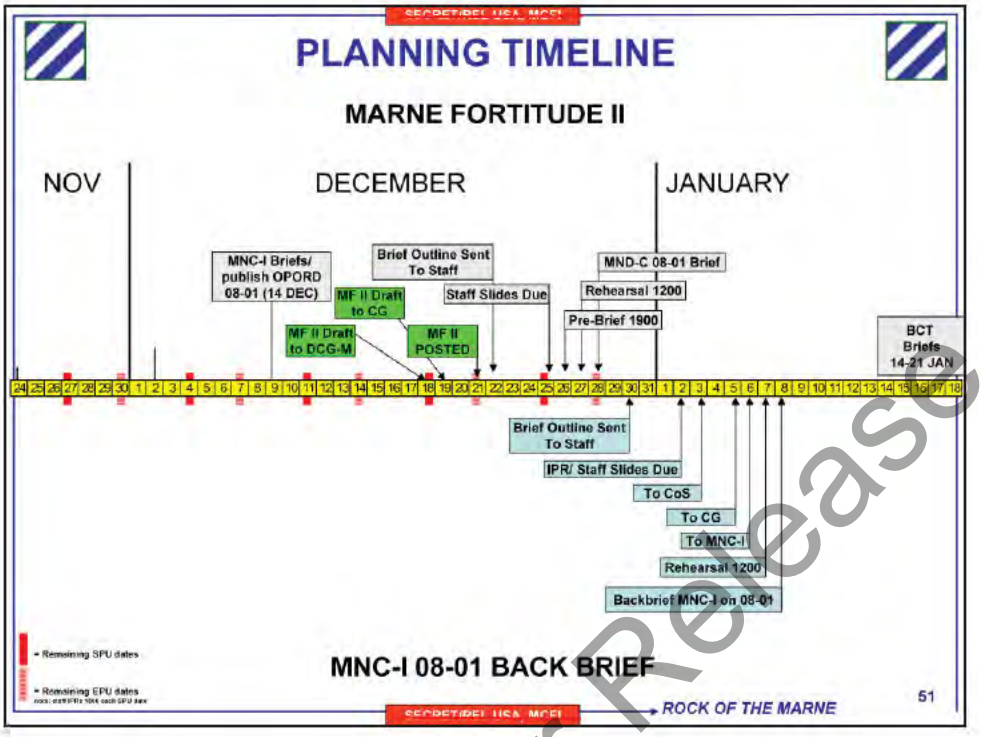


| | |
|---|---|
| BCS | Battle Command Seminar |
| CDC | Concept Development Conference |
| DC2R | Digital Command and Control Rehearsal |
| DIGEX | Digital Exercise |
| IPC | Initial Planning Conference |
| LTP | Leadership Training Program |
| MPC | |
| MSEL | |
| RSO | |
| UE | Unified Endeavor |

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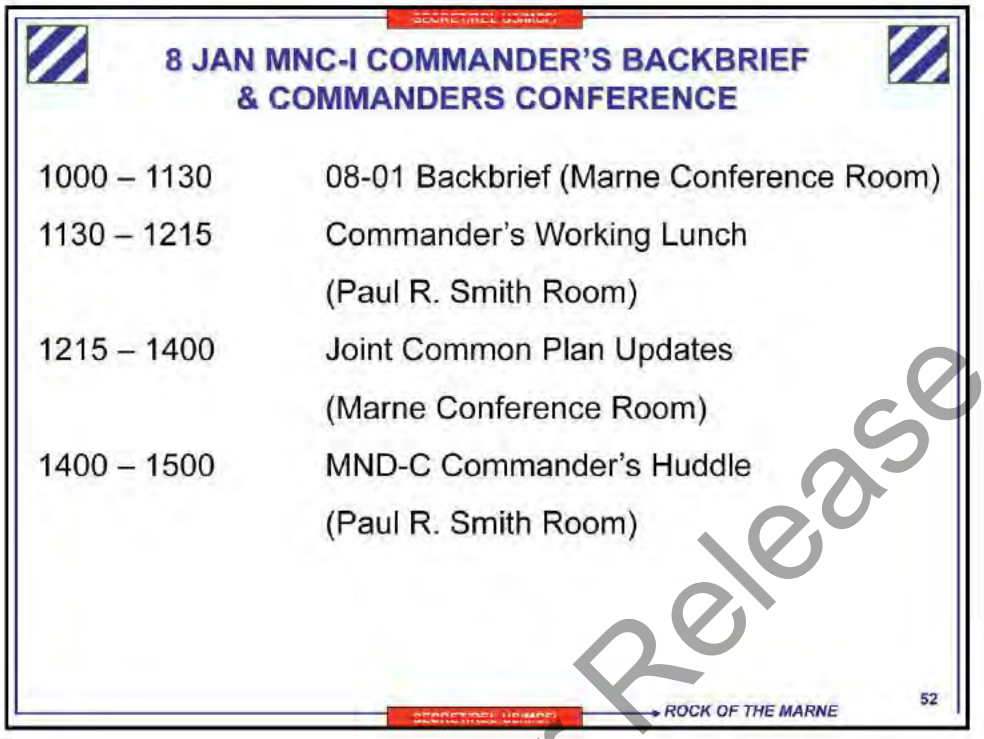


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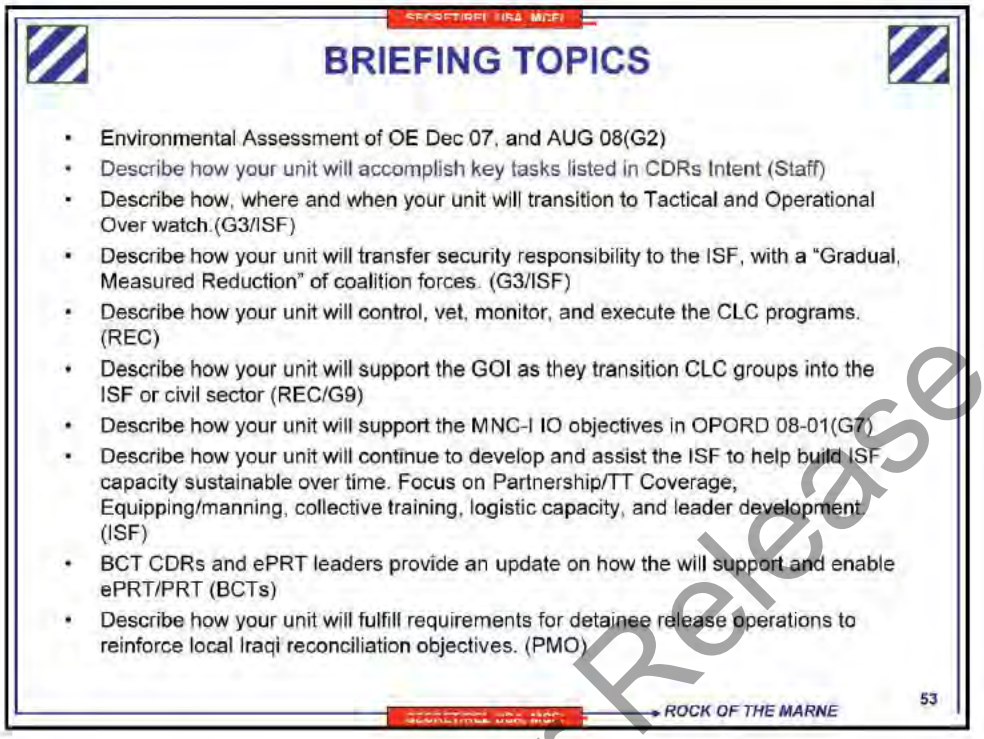


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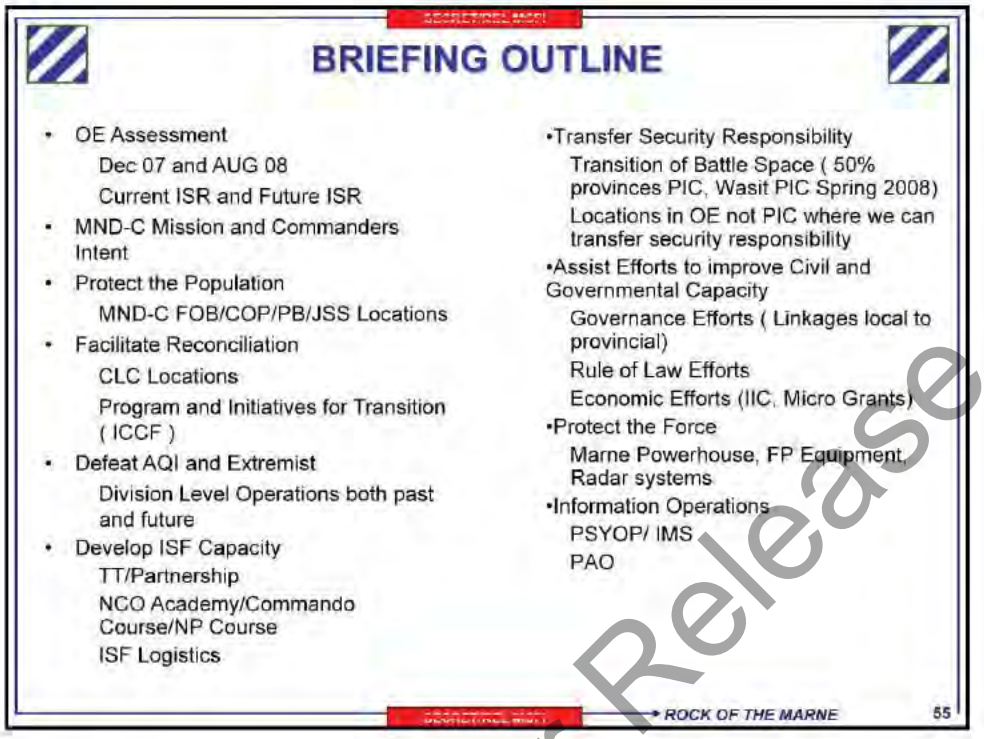


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## MARNE FORTITUDE II Information Operations Concept of the Operation

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DECLASSIFY 20150101

| MNC-I Near-Term Objectives | MND-C IO Supporting Tasks | |
|---|---|---|
| **Secure the population**<br>• Influence local populace to support a secure and stable environment by rejecting irreconcilable Shia and Sunni extremists, malign[redacted]b[redacted]d[redacted] criminals, and those conducting sectarian violence | **IO:**<br>• Develop and disseminate PSYOP products to discourage local populace support of extremists<br>• Use tactical F2F engagements to influence non-support of extremists<br>• Exploit insurgent-type activities to strengthen LN support for ISF/GOI | **IRAQI MEDIA:**<br>• Publish articles highlighting LN rejection of extremism<br>• Publicize positive reconciliation messages, conferences, or other activities illustrating increases in security and stability |
| **Enhance ISF capacity**<br>• Promote ISF successes, professionalism, and competence to strengthen credibility and enhance reputation<br>• Increase local populace acceptance through promotion of ISF support to community events | **IO:**<br>• Develop PSYOP products and messages that promote ISF efforts, professionalism, and competence<br>• Disseminate products strengthening LN positive perceptions of ISF<br>• Promote ISF successes | **IRAQI MEDIA:**<br>• Improve ISF reputation by publicizing events that show ISF supporting community events<br>• Conduct Battle Field Circulations highlighting the increase in ISF capability and competence |
| **Enhance government capacity at local and provincial level**<br>• Promote and support legitimate local and provincial governments that are linked to the GOI<br>• Promote legitimate and objective Rule of Law that functions in conjunction with the ISF at the local and provincial levels | **IO:**<br>• Develop PSYOP products and messages that promote a legitimate, objective, and effective Rule of Law System<br>• Promote improvements to courts<br>• Strengthen LN trust and confidence in GOI, ISF, and legal officials | **IRAQI MEDIA:**<br>• Publish articles highlighting competency of judicial officials and effectiveness of legal institutions<br>• Conduct Battle Field Circulations that publicize judicial capacity and a legitimate, objective, and effective Rule of Law System |
| **Establish foundation for economic development at local-provincial level**<br>• Influence the Iraqi populace to participate in the growing security, political, and economic initiatives, as well as support the GOI | **IO:**<br>• Develop PSYOP products and messages that inform the local population of ongoing projects and employment and/or economic opportunities IOT increase local populace awareness and participation | **IRAQI MEDIA:**<br>• Publish articles that highlight ongoing projects and economic and/or employment opportunities<br>• Conduct Battle Field Circulations promoting economic development and business successes |

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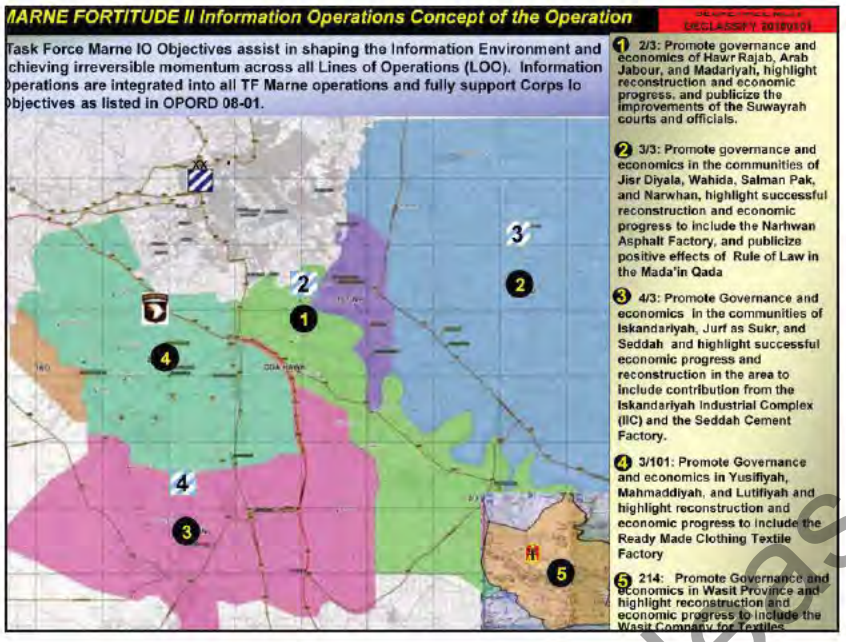


**Rock of the Marne, Sir!**

MARNE 4 briefing the Concept of Support for MARNE HUSKY.

In phase I, the 603rd ASB is shaping the sustainment effort to enable flexibility in support of FALCON's fight in the Tigris River Valley. FALON will ensure they've requested additional Aviation CLV to support the Decisive Operation, as well as class I, bottled water and ICE in order to support the resupply of ground troops air assaulted into sector. 725th prepares to reinforce resupply efforts with CLPs, in the event aerial resupply is not possible.

Priority of re-supply in phase I is CLIV, V, III(B) and IX. The Essential task in phase I is the preparation aerial resupply packages. Also, FALCON (603rd ASB) will publish an estimate of requirements that exceed their organic capability NLT 5 Aug.

In phases II, Priority of Supply shifts to aerial delivery of: CLV, CLI, bottled water and ice. 3CAB will spearhead the sustainment effort for aerial resupply of dismounted ground forces. 725th BSB will execute the On-order mission to conduct ground resupply to ground forces in the event that aerial resupply is not possible. Additionally, the 82nd SB is reinforcing emergency resupply methods with a BPT mission to deliver CDS bundles and additional CLPs to Kalsu, if necessary. Primary MEDEVAC support originates from FOB KALSU with secondary support from MND-B MEDEVAC at 28th CSH in Baghdad.

I will be followed by MARNE 3, who will brief coordinating instructions.

**OTHER NOTES - NOT BRIEFED**: Risk in this stage is the potential for aerial resupply to become unusable due to weather or enemy threat. The 725th BSB must BPT to conduct ground CLPs to reach dismounted ground troops in sector. Synchronizing this effort and maintaining SA on their locations and tactical progress is crucial. Risk is mitigated with 82nd SB BPT mission and preparation of CDS bundles of CLI, water and CLV items necessary to sustain the (3/509) troops in sector, as well as additional push to Kalsu.

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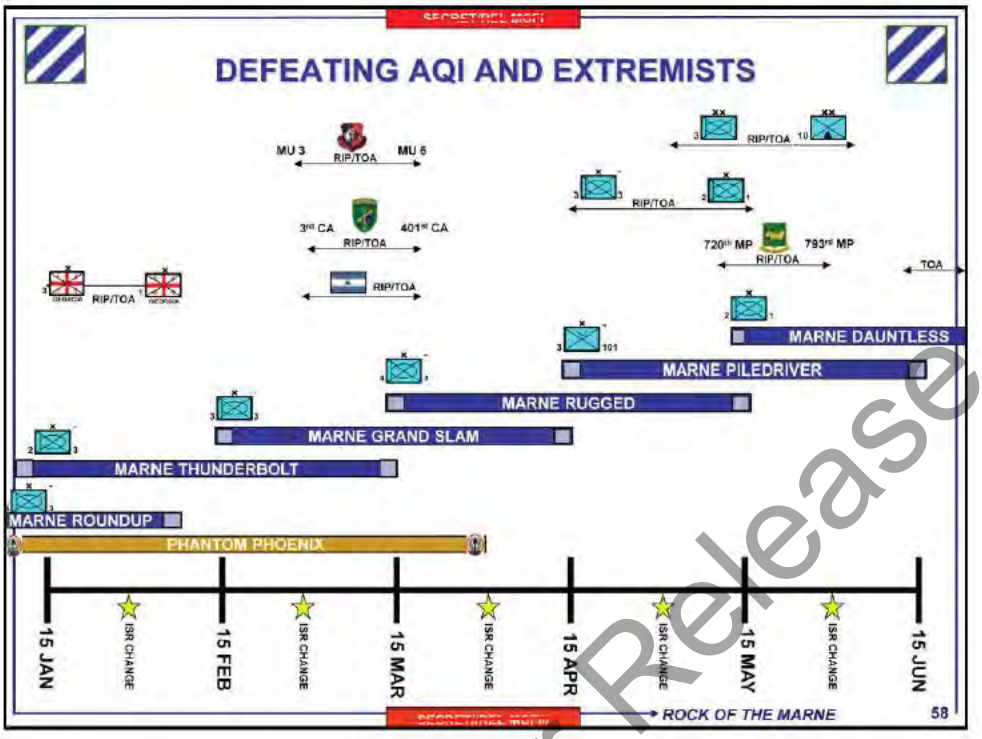


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